Current Job Title	Recommended Job Title Change:	Current Grade	New Grade	Total Score	Skill Level
Pay Band E					
Town Manager		20	10	780	775+
Pay Band D					
Police Chief		19	9	730	730 - 770
					40 Points
Water/Wastewater Superintendent		16	8	725	685 - 725
Finance Director		12		690	40 Points
Pay Band C					
Highway Foreman		17	7	680	640 - 680
Town Planner		12	· ·	640	40 Points
Town Clerk		12		655	
Library Director		15	6	625	595 - 635
Assistant Foreman		9		605	40 Points
Lead Mechanical Operator		13-15		595	
Lead Process Operator		13-15		595	
Pay Band B					
Zoning Administrator		11	5	550	550 - 590
					40 Points
Youth Services Librarian/Assistant Director		9	4	535	505 - 545
Assistant to the Town Manager		11		535	40 Points
Heavy Equipment Operator		7		515	
Pay Band A					
Assistant Town Clerk		6	3	450	450 - 500
Admin Assistant to the Police Chief		6		450	50 Points
Operator in Training		3		450	
Library Assistant II	Inter Library Loan/Outreach Librarian	3	2	405	395 - 445
Library Assistant II	,,	3		405	50 Points
Technical Services IT Librarian		4		405	
Library Assistant 1			1	340	Up to 390
Youth Services Library Assistant		4		360	

Job Title	Current Grade	New Grade	JFA Score	Skill Level		ile 75+ Comps Data - Original	Current Sa	llary Range		ary Range 50th ginal
Pay Band E										
Town Manager*	20	10	780	775+	73,100	98,900	72,904	106,205	75,000	100,158
Pay Band D										
Police Chief*	19	9	730	730 - 770 40 Points	68,468	92,633	69,430	101,150	69,300	92,546
Water and Wastewater Superintendent* Finance Director*	16 12	8	710 690	685 - 725 40 Points	68,351 59,341	92,475 80,285	62,962 49,338	91,728 71,885	66,000	88,139
Timunee Bireccol	12		030	10 1 011113	33,311	00,203	15,550	71,003		I
Pay Band C										
Highway Foreman*	17	7	680	640 - 680	53,747	72,717	62,962	91,728	62,100	82,931
Town Planner	12		640	40 Points	49,982	75,734	49,338	71,885		
Town Clerk	12		640		62,100	83,900	49,338	71,885		
Library Director* 32 hrs/wk.	15	6	625	595 - 635	47,683	64,512	57,117	83,200	54,000	72,114
Assistant Foreman	9		605	40 Points	49,525	67,205	41,808	60,944	,	
Lead Mechanical Operator*	13-15		595		51,446	69,604	41,808	83,200		
Lead Process Operator*	13-15		595		56,276	76,138	41,808	83,200		
Pay Band B										
Zoning Administrative Officer*	7	5	550	550 - 590	44,200	59,800	47,008	68,453	47,730	63,740
				40 Points						
Youth Services Librarian/Asst. Director* 32 hrs/wk.	9	4	535	505 - 545	39,037	52,815	41,808	60,944	43,000	57,424
Assistant to the Town Manager* 30 hrs/wk.	-		535	40 Points	38,771	52,454	47,008	68,453	15,000	37,121
Heavy Equipment Operator	7		515		42,640	52,749	36,525	53,227		
Heavy Equipment Operator	7		515				36,525	53,227		
Heavy Equipment Operator	7		515				36,525	53,227		
Pay Band A										
Assistant Town Clerk (12 hrs/wk.)	6	3	450	450 - 500	41,933	62,702	34,154	49,514	39,325	52,516
Admin Assistant to Police Chief* (16 hrs/wk.)	6		450	50 Points	37,871	51,237	34,154	49,754	/	-,
Operator in Training	n/a		450		-	-	-	-		
Inter Library Loan/Outreach Librarian** (20 hrs/wk.)	3	2	405	395 - 445	-	-	31,387	40,602	35,750	47,742
Library Assistant II (5 hrs/wk.)*	3		405	50 Points	31,824	43,056	31,387	40,602	,	
Technical Services IT Librarian** (24 hrs/wk.)	4		405		-	-	33,592	43,430		
Library Assistant I* (20 hrs/wk.)	2	1	340	Up to 390	28,288	38,272	26,021	37,960	32,500	43,402
Youth Services Library Assistant* (5 hrs/wk.)	4		360		31,382	42,458	29,827	43,430	,	i i

<sup>\*</sup>Positions with an asterisks the actual salary was used instead of range data.

<sup>\*\*</sup>Positions that were not surveyed.

						50th Percei	ntile - Propo	sed Pay Ra	nges					
							Pay Band	A						
					2.25% Betwe	en Each Step; 1	0% Between Ea	ch Grade; and a	35% Range Spr	ead				
Grade	Step A (Minimum)	Step B	Step C	Step D	Step E			Step H	Step I	Step J	Step K	Step L	Step M	Step N (Maximum)
1	32,500	33,231	33,979	34,743	35,525	36,325	37,142	37,978	38,832	39,706	40,599	41,513	42,447	43,402
2	35,750	36,554	37,377	38,218	39,078	39,957	40,856	41,775	42,715	43,676	44,659	45,664	46,691	47,742
3	39,325	40,210	41,115	42,040	42,986	43,953	44,942	45,953	46,987	48,044	49,125	50,230	51,360	52,516

							Pay Band	В						
	2.25% Between Each Step; 11% Between Each Grade; and a 35% Range Spread													
Grade	Step A (Minimum)	Step B		Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N (Maximum)
4	43,000	43,968	44,957	45,968	47,003	48,060	49,141	50,247	51,378	52,534	53,716	54,924	56,160	57,424
5	47,730	48,804	49,902	51,025	52,173	53,347	54,547	55,774	57,029	58,312	59,624	60,966	62,338	63,740

							Pay Band	С						
					2.25% Betwe	en Each Step; 1	5% Between Ea	ch Grade and a	35% Range Spr	ead				
Grade	Step A (Minimum)	Step B	Step C	Step D	Step E	Step F		Step H	Step I	Step J	Step K	Step L	Step M	Step N (Maximum)
6	54,000	55,215	56,457	57,728	59,026	60,355	61,713	63,101	64,521	65,973	67,457	68,975	70,527	72,114
7	62,100	63,497	64,926	66,387	67,880	69,408	70,969	72,566	74,199	75,868	77,576	79,321	81,106	82,931

							Pay Band	D						
					2.25%	Between Each	Step; 5% Betwe	en and a 35% R	ange Spread					
Grade	Step A (Minimum)	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N (Maximum)
8	66,000	67,485	69,003	70,556	72,143	73,767	75,426	77,124	78,859	80,633	82,447	84,302	86,199	88,139
9	69,300	70,859	72,454	74,084	75,751	77,455	79,198	80,980	82,802	84,665	86,570	88,518	90,509	92,546

							Pay Band							
	2.25% Between Each Step and a 35% Range Spread													
Grade	Step A (Minimum)	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N (Maximum)
10	75,000	76,688	78,413	80,177	81,981	83,826	85,712	87,640	89,612	91,629	93,690	95,798	97,954	100,158

## Longevity - One-Time Increase at Time of Implementation:

- (1) Individuals with 5 9 years of service with the Town should be at least at Step C.
- (2) Individuals with 10 14 years of service with the Town should be at a least at Step F.
- (3) Individuals with 15 19 years of service with the Town should be at least at Step I.
- (4) Individuals with 20 24 years of service with the Town should be at least at Step L.
- (5) Individuals with 25+ years of service with the Town should at least be at Step N.

## **Heavy Equipment Operators:**

Individual with no CDL should be brought in at Step A. Individual with a CDL should be brought in at Step D.

If a current employee obtains a CDL while employed should receive a two (2) step increase.

## Lead Process Operator and Lead Mechanical Operator:

Lead Process/Mechanical Operator with no certifications should be brought in at Step A.

Lead Process/Mechanical Operator with a Water 3 or Wastewater 1 should be at Step B.

Lead Process/Mechanical Operator with a Water 3 and Wastewater 1 should be at Step C.

Lead Process/Mechanical Operator with a Water 3 and Wastewater 2 should be at Step D.

Lead Process/Mechanical Operator with a Water 3 and Wastewater 3 should be at Step E.

Lead Process/Mechanical Operator with a Water 3 and Wastewater 4 should be at Step F.

Lead Process/Mechanical Operator with a Water 3 and Wastewater 5 should be at Step G.

If current employee obtains a certification while employed, they should receive a one (1) step increase

## Operator in Training:

Operators in Training start at Step A in Grade 3.

Operators in Training receive a \$0.50 increase every six (6) months during their training program. After two (2) years of successfully completing the training program they are eligible to move to Grade 6, Step A.

Position:	Town Manager			
Comparable	Title & Position Comments	Minimum	Maximum	Actual
Community		Rate:	Rate:	Salary:
Berlin	Town Administrator			76,000
Charlotte	Town Manager	51,000	88,000	79,600
Fairfax	Town Manager			86,000
Hinesburg	Town Manager	92,000	135,000	115,000
Jericho	Town Administrator	60,000	90,000	
Morristown	Town Administrator			93,600
Northfield	Town Manager			89,600
Underhill	Town Administrator			60,000
Bolton	n/a			
Burlington	Mayor	104,690	125,155	120,036
Colchester	Town Manager			119,153
Essex	Town Manager			125,000
South Burlington	Town Manager	125,000	135,000	133,000
Milton	Town Manager			118,742
Huntington	Town Administrator	40,000	70,000	
Westford	Town Administrator			68,702
Williston	Town Manager			97,344
Winooski	City Manager			118,768
Richmond	Town Manager	72,904	106,205	78,915
Range Data - ORIGINAL				
50th Percentile		60,000.00	90,000.00	86,000.00
60th Percentile		66,400.00	99,000.00	88,160.00
65th Percentile		69,600.00	103,500.00	89,240.00
75th Percentile		76,000.00	112,500.00	91,600.00
Actual Data - ORIGINAL				
50th Percentile		73,100.00	98,900.00	
60th Percentile		74,936.00	101,384.00	
65th Percentile		75,854.00	102,626.00	
75th Percentile		77,860.00	105,340.00	
Range Data - UPDATED				
50th Percentile		76,000.00	107,577.50	97,344.00
60th Percentile		92,000.00	125,155.00	116,496.80
65th Percentile		95,172.50	127,616.25	118,744.60
75th Percentile		101,517.50	132,538.75	118,960.40
Actual Data - UPDATED				<u> </u>
50th Percentile		82,742.40	111,945.60	
60th Percentile		99,022.28	133,971.32	
65th Percentile		100,932.91	136,556.29	
75th Percentile		101,116.34	136,804.46	

Position:	Assistant to the Town Manager			
Comparable Community	Title & Position Comments	Minimum Rate:	Maximum Rate:	Actual Salary:
Berlin	Assistant Town Administrator	,,,,,,,	1,000	44,150
Charlotte	n/a			
Fairfax	Select Board Assistant \$4,000/year			
Hinesburg	Assistant Town Manager	69,300	98,000	69,992
Jericho	Assistant Town Administrator	44,850	74,100	67,802
Morristown	Admin Assistant to the Town Manager	43,514	58,822	41,725
Northfield	Administrative Assistant			49,500
Underhill	n/a			
Bolton	n/a			
Burlington	Administrative Assistant	46,938	55,847	47,828
Colchester	Deputy Town Manager			100,172
Essex	Deputy Manager			103,500
South Burlington	Deputy City Manager	115,000	125,000	119,000
Milton	Executive Assistant to the Town Mgr.			43,680
Huntington	n/a			
Westford	n/a			
Williston	HR Coor./Assistant to the Town Mgr.	54,844	87,891	
Winooski	n/a			
Richmond	Assistant to the Town Manager	47,008	68,453	
Range Data - ORIGINAL				
50th Percentile		44,850.00	74,100.00	49,500.00
60th Percentile		49,740.00	78,880.00	56,820.60
65th Percentile		52,185.00	81,270.00	60,480.90
75th Percentile		57,075.00	86,050.00	67,801.50
Actual Data - ORIGINAL				
50th Percentile		42,075.00	56,925.00	
60th Percentile		48,297.51	65,343.69	
65th Percentile		51,408.77	69,553.04	
75th Percentile		57,631.28	77,971.73	
Range Data - UPDATED				
50th Percentile		50,890.85	80,995.50	58,650.75
60th Percentile		54,844.00	87,891.00	68,677.70
65th Percentile		58,458.00	90,418.25	69,663.43
75th Percentile		65,686.00	95,472.75	92,627.21
Actual Data - UPDATED				
50th Percentile		49,853.14	67,448.36	
60th Percentile		58,376.05	78,979.36	
65th Percentile		59,213.91	80,112.94	
75th Percentile		78,733.13	106,521.29	

Position:	Assistant to the Town Manager (Edited)			
Comparable	Title & Position Comments	Minimum	Maximum	Actual
Community		Rate:	Rate:	Salary:
Berlin	Assistant Town Administrator			
Charlotte	n/a			
Fairfax	Select Board Assistant \$4,000/year			
Hinesburg	Assistant Town Manager			
Jericho	Assistant Town Administrator			
Morristown	Admin Assistant to the Town Manager	43,514	58,822	41,725
Northfield	Administrative Assistant			49,500
Underhill	n/a			
Bolton	n/a			
Burlington	Administrative Assistant	46,938	55,847	47,828
Colchester	Deputy Town Manager			
Essex	Deputy Manager			
South Burlington	Deputy City Manager			
Milton	Executive Assistant to the Town Mgr.			43,680
Huntington	n/a			
Westford	n/a			
Williston	HR Coor./Assistant to the Town Mgr.	54,844	87,891	
Winooski	n/a			
Richmond	Assistant to the Town Manager	47,008	68,453	
Range Data - ORIGINAL				
50th Percentile		43,513.60	58,822.40	45,612.40
60th Percentile		43,513.60	58,822.40	46,389.92
65th Percentile		43,513.60	58,822.40	46,778.68
75th Percentile		43,513.60	58,822.40	47,556.20
Actual Data - ORIGINAL				
50th Percentile		38,770.54	52,454.26	
60th Percentile		39,431.43	53,348.41	
65th Percentile		39,761.88	53,795.48	
75th Percentile		40,422.77	54,689.63	
Range Data - UPDATED				
50th Percentile		46,937.70	58,822.40	45,753.97
60th Percentile		48,518.96	64,636.12	46,998.35
65th Percentile		49,309.59	67,542.98	47,620.54
75th Percentile		50,890.85	73,356.70	48,245.95
Actual Data - UPDATED				·
50th Percentile		38,890.87	52,617.06	
60th Percentile		39,948.60	54,048.10	
65th Percentile		40,477.46	54,763.62	
75th Percentile		41,009.06	55,482.84	

Position:	Town Clerk			
Comparable	Title & Position Comments	Minimum	Maximum	Actual
Community		Rate:	Rate:	Salary:
Berlin	Town Clerk			48,076
Charlotte	Town Clerk/Treasurer (Elected)	62,100	83,900	79,600
Fairfax	Town Clerk/Treasurer			52,461
Hinesburg	Town Clerk/Treasurer	68,700	102,500	75,171
Jericho	Town Clerk	35,000	65,000	59,066
Morristown	Town Clerk/Treasurer			73,258
Northfield	Town Clerk			54,600
Underhill	Town Clerk/Treasurer			72,879
Bolton	Town Clerk			53,972
Burlington	Assistant City Clerk	74,731	89,199	83,412
Colchester	Town Clerk			77,386
Essex	Town Clerk - no maximum range.	69,846		100,466
South Burlington	Town Clerk	95,000	110,000	101,000
Milton	Town Clerk			57,416
Huntington	Town Clerk (PT Converted to FT)			73,372
Westford	Town Clerk 24 hrs/wk. \$25,000/year.			
Williston	Town Clerk			56,451
Winooski	City Clerk/Assistant Treasurer	68,099	83,866	68,099
Richmond	Town Clerk	49,338	71,885	63,817
Range Data - ORIGINAL				
50th Percentile		62,100.00	83,900.00	65,972.50
60th Percentile		63,420.00	87,620.00	72,954.80
65th Percentile		64,080.00	89,480.00	73,087.45
75th Percentile		65,400.00	93,200.00	73,736.25
Actual Data - ORIGINAL				
50th Percentile		56,076.63	75,868.38	
60th Percentile		62,011.58	83,898.02	
65th Percentile		62,124.33	84,050.57	
75th Percentile		62,675.81	84,796.69	
Range Data - UPDATED				
50th Percentile		68,700.00	86,549.46	72,879.00
60th Percentile		69,387.60	89,198.93	73,326.40
65th Percentile		69,731.40	92,524.20	74,091.60
75th Percentile		72,288.64	99,174.73	77,385.88
Actual Data - UPDATED				
50th Percentile		61,947.15	83,810.85	
60th Percentile		62,327.44	84,325.36	
65th Percentile		62,977.86	85,205.34	
75th Percentile		65,778.00	88,993.76	

Position:	Office Assistant/Assistant Clerk			
Comparable	Title & Position Comments	Minimum	Maximum	Actual
Community		Rate:	Rate:	Salary:
Berlin	Office Assistant/Assistant Clerk			36,400
Charlotte	Ast. Town Clerk/Ast. Town Treasurer	38,064	63,003	49,920
Fairfax	Assistant Town Clerk/Treasurer (Part Time)			44,179
Hinesburg	Assistant Clerk/Treasurer	45,802	58,510	48,797
Jericho	Assistant Town Clerk	35,100	62,400	39,000
Morristown	Assistant Town Clerk/Treasurer	49,712	67,205	54,142
Northfield	Office Assistant/Assistant Clerk			41,954
Underhill	n/a			
Bolton	Assistant Town Clerk/Treasurer			41,371
Burlington	Customer Service Associate	47,125	56,068	56,068
Colchester	Assistant Town Clerk			47,084
Essex	Assistant Clerk I and II	38,730	41,766	
South Burlington	Deputy City Clerk	40,000	48,000	46,000
Milton	Office Assistant/Assistant Clerk			46,000
Huntington	Office Assistant/Assistant Clerk			38,875
Westford	Assistant Clerk 24 hrs/wk. converted to FT			33,925
Williston	Assistant Town Clerk/Records Clerk	40,956	63,535	
Winooski	Assistant Clerk	37,336	45,989	38,854
Richmond	Office Assistant/Assistant Clerk	34,154	49,514	42,453
Range Data - ORIGINAL				
50th Percentile		41,932.80	62,701.60	44,179.20
60th Percentile		44,254.08	62,882.56	46,949.88
65th Percentile		45,414.72	62,973.04	48,335.22
75th Percentile		46,779.20	64,053.60	49,358.50
Actual Data - ORIGINAL				
50th Percentile		37,552.32	50,806.08	
60th Percentile		39,907.40	53,992.36	
65th Percentile		41,084.94	55,585.50	
75th Percentile		41,954.73	56,762.28	
Range Data - UPDATED				
50th Percentile		40,000.00	58,510.40	44,179.20
60th Percentile		40,764.80	61,622.08	46,000.00
65th Percentile		41,925.12	62,520.64	46,108.39
75th Percentile		45,801.60	63,003.20	47,940.45
Actual Data - UPDATED				
50th Percentile		37,552.32	50,806.08	
60th Percentile		39,100.00	52,900.00	
65th Percentile		39,192.13	53,024.65	
75th Percentile		40,749.38	55,131.52	

Position:	Finance Director			
Comparable Community	Title & Position Comments	Minimum Rate:	Maximum Rate:	Actual Salary:
Berlin	n/a			,
Charlotte	n/a			
Fairfax	n/a			
Hinesburg	n/a			
Jericho	Treasurer 5 hrs/wk. converted to FT	48,750	87,750	78,000
Morristown	Finance/HR Director	60,050	81,203	61,776
Northfield	Finance Director			77,850
Underhill	Finance Officer			60,746
Bolton	n/a			
Burlington	CAO	129,403	168,223	168,223
Colchester	Finance Director			87,831
Essex	Finance Director			88,500
South Burlington	Finance Officer	80,000	95,000	85,000
Milton	Finance Director			84,850
Huntington	Town Treasurer PT converted to FT			53,734
Westford	Treasurer \$12,482/year			
Williston	Director of Finance and HR	78,813	126,100	
Winooski	Finance Director	85,654	105,498	88,691
Richmond	Finance Director	49,338	71,885	54,475
Range Data - ORIGINAL				
50th Percentile		54,399.80	84,476.60	69,813.00
60th Percentile		55,529.76	85,131.28	74,635.20
65th Percentile		56,094.74	85,458.62	77,046.30
75th Percentile		57,224.70	86,113.30	77,887.50
Actual Data - ORIGINAL				
50th Percentile		59,341.05	80,284.95	
60th Percentile		63,439.92	85,830.48	
65th Percentile		65,489.36	88,603.25	
75th Percentile		66,204.38	89,570.63	
Range Data - UPDATED				
50th Percentile		79,406.50	100,248.80	84,850.00
60th Percentile		80,000.00	105,497.60	85,000.00
65th Percentile		81,413.60	110,648.20	86,415.56
75th Percentile		84,240.80	120,949.40	88,165.56
Actual Data - UPDATED				
50th Percentile		72,122.50	97,577.50	
60th Percentile		72,250.00	97,750.00	
65th Percentile		73,453.23	99,377.89	
75th Percentile		74,940.73	101,390.39	

Position:	Town Planner			
Comparable Community	Title & Position Comments	Minimum Rate:	Maximum Rate:	Actual Salary:
Berlin	n/a			
Charlotte	Town Planner	47,091	69,202	52,478
Fairfax	Contracted Position.			
Hinesburg	Planning and Zoning Director	69,200	89,900	74,547
Jericho	Town Planner	45,000	80,000	72,500
Morristown	Planning/Zoning Director	52,874	71,469	60,029
Northfield	n/a			
Underhill	n/a			
Bolton	n/a			
Burlington	Director of Planning and Zoning	100,790	120,288	104,751
Colchester	Director of Planning and Zoning			79,159
Essex	Community Development Director - Ad	78,000	95,000	
South Burlington	City Planner	60,000	70,000	63,000
Milton	Town Planner			63,850
Huntington	n/a			
Westford	Town Planner			59,635
Williston	Director of Planning and Zoning	78,813	126,100	
Winooski	Town Planner	72,488	89,274	75,046
Richmond	Town Planner	49,338	71,885	52,354
Range Data - ORIGINAL				
50th Percentile		49,982.40	75,734.40	66,264.50
60th Percentile		51,717.12	78,293.76	70,005.80
65th Percentile		52,584.48	79,573.44	71,876.45
75th Percentile		56,955.20	82,475.00	73,011.75
Actual Data - ORIGINAL				
50th Percentile		56,324.83	76,204.18	
60th Percentile		59,504.93	80,506.67	
65th Percentile		61,094.98	82,657.92	
75th Percentile		62,059.99	83,963.51	
Range Data - UPDATED				
50th Percentile		69,200.00	89,273.60	68,175.00
60th Percentile		71,830.40	89,774.72	73,318.80
65th Percentile		73,590.40	90,920.00	74,239.95
75th Percentile		78,000.00	95,000.00	74,921.55
Actual Data - UPDATED				
50th Percentile		57,948.75	78,401.25	
60th Percentile		62,320.98	84,316.62	
65th Percentile		63,103.96	85,375.94	
75th Percentile		63,683.32	86,159.78	

Position:	Zoning Administrative Officer			
Comparable Community	Title & Position Comments	Minimum Rate:	Maximum Rate:	Actual Salary:
Berlin	Zoning Administrative Officer			76,045
Charlotte	Zoning Administrative Officer	39,998	65,000	56,534
Fairfax	Zoning Administrative Officer			48,630
Hinesburg	Zoning Administrator	40,602	53,810	
Jericho	Zoning Administrator	39,000	74,100	51,675
Morristown	n/a			
Northfield	Zoning Administrative Officer \$21.22/hr.			
Underhill	Zoning Administrative Officer			52,000
Bolton	Zoning Administrative Officer			52,416
Burlington	n/a			
Colchester	Development Planner			56,150
Essex	Zoning Administrator	55,952	69,753	69,753
South Burlington	Zoning Administrative Officer	60,000	7,000	62,000
Milton	Zoning Administrative Officer	,	,	55,360
Huntington	Zoning Administrative Officer			47,216
Westford	ZAO - 16 hrs/wk. converted to FT			47,528
Williston	n/a			
Winooski	n/a			
Richmond	Zoning Administrative Officer	47,008	68,453	48,880
Range Data - ORIGINAL		,	,	
50th Percentile		39,998.40	65,000.00	52,000.00
60th Percentile		40,119.04	66,820.00	53,813.76
65th Percentile		40,179.36	67,730.00	54,720.64
75th Percentile		40,300.00	69,550.00	56,534.40
Actual Data - ORIGINAL		,	,	,
50th Percentile		44,200.00	59,800.00	
60th Percentile		45,741.70	61,885.82	
65th Percentile		46,512.54	62,928.74	
75th Percentile		48,054.24	65,014.56	
Range Data - UPDATED		,	,	
50th Percentile		40,601.60	65,000.00	53,888.00
60th Percentile		46,741.76	66,901.20	55,833.76
65th Percentile		49,811.84	67,851.80	56,207.32
75th Percentile		55,952.00	69,753.00	57,900.80
Actual Data - UPDATED		,	,	,,
50th Percentile		45,804.80	61,971.20	
60th Percentile		47,458.70	64,208.82	
65th Percentile		47,776.22	64,638.42	
75th Percentile		49,215.68	66,585.92	

Position:	Chief of Police			
Comparable	Title & Position Comments	Minimum	Maximum	Actual
Community	The a resident comments	Rate:	Rate:	Salary:
Berlin	Chief of Police			81,600
Charlotte	n/a			
Fairfax	n/a			
Hinesburg	Chief of Police	70,907	92,394	77,584
Jericho	n/a			
Morristown	Current Interim Chief Salary TBD			
Northfield	Chief of Police			80,550
Underhill	n/a			
Bolton	n/a			
Burlington	Chief of Police	119,451	142,561	130,596
Charlotte	n/a			
Colchester	Chief of Police			112,979
South Burlington	Chief of Police	120,000	130,000	126,000
Hutington	Contracs with VSP.			
Milton	Chief of Police			95,570
Westford	n/a			
Williston	Chief of Police	78,813	126,100	
Winooski	Chief of Police	85,654	105,498	102,398
Richmond	Chief of Police	69,430	101,150	75,150
Range Data - ORIGINAL				
50th Percentile		70,907.00	92,394.00	80,550.00
60th Percentile		70,907.00	92,394.00	80,760.00
65th Percentile		70,907.00	92,394.00	80,865.00
75th Percentile		70,907.00	92,394.00	81,075.00
Actual Data - ORIGINAL				
50th Percentile		68,467.50	92,632.50	
60th Percentile		68,646.00	92,874.00	
65th Percentile		68,735.25	92,994.75	
75th Percentile		68,913.75	93,236.25	
Range Data - UPDATED				
50th Percentile		85,654.40	126,100.00	98,984.20
60th Percentile		99,173.04	127,660.00	104,514.59
65th Percentile		105,932.36	128,440.00	108,217.93
75th Percentile		119,451.00	130,000.00	116,234.52
Actual Data - UPDATED				, , , , , , , , , , , , , , , , , , ,
50th Percentile		84,136.57	113,831.83	
60th Percentile		88,837.40	120,191.78	
65th Percentile		91,985.24	124,450.62	
75th Percentile		98,799.34	133,669.70	

Position:	Assistant to the Chief of Police						
Comparable	Title & Position Comments	Minimum	Maximum	Actual			
Community	Title & Fosition comments	Rate:	Rate:	Salary:			
Berlin	Administrative Assistant/Dispatcher			44,554			
Charlotte	n/a						
Fairfax	n/a						
Hinesburg	n/a						
Jericho	n/a						
Morristown	n/a						
Northfield	n/a						
Underhill	n/a						
Bolton	n/a						
Burlington	Administrative Assistant	46,938	55,847	47,828			
Charlotte	n/a						
Colchester	n/a						
South Burlington	n/a						
Hutington	n/a						
Milton	Admn Assistant II - PD			41,240			
Westford	n/a						
Williston	Administrative Assistant	40,956	63,535				
Winooski	Public Safety Admin Assistant	37,336	45,989	49,587			
Richmond	Assistant to the Chief of Police	34,154	49,754	52,520			
Range Data - ORIGINAL							
50th Percentile				44,553.60			
60th Percentile				44,553.60			
65th Percentile				44,553.60			
75th Percentile				44,553.60			
Actual Data - ORIGINAL							
50th Percentile		37,870.56	51,236.64				
60th Percentile		37,870.56	51,236.64				
65th Percentile		37,870.56	51,236.64				
75th Percentile		37,870.56	51,236.64				
Range Data - UPDATED							
50th Percentile		40,956.00	55,846.54	46,190.77			
60th Percentile		42,152.34	57,384.24	47,173.07			
65th Percentile		42,750.51	58,153.08	47,664.22			
75th Percentile		43,946.85	59,690.77	48,267.75			
Actual Data - UPDATED							
50th Percentile		39,262.15	53,119.38				
60th Percentile		40,097.11	54,249.03				
65th Percentile		40,514.59	54,813.85				
75th Percentile		41,027.59	55,507.91				

Position:	Highway Foreman			
Comparable Community	Title & Position Comments	Minimum Rate:	Maximum Rate:	Actual Salary:
Berlin	Highway Superintendent			50,918
Charlotte	n/a - Elected Road Commissioner			
Fairfax	Highway Supervisor			78,187
Hinesburg	Road Foreman	51,293	76,502	71,864
Jericho	Highway Foreman	52,000	83,200	63,232
Morristown	Highway Superintendent	64,293	86,944	62,670
Northfield	Highway Foreman			67,538
Underhill	Highway Foreman			52,520
Bolton	Highway Superintendent			55,993
Burlington	Streets Maintenance Manager	70,975	84,660	73,719
Colchester	Operations Manager DPW			85,068
Essex	Highway Foreman			74,277
South Burlington	Highway Foreman	55,000	70,000	65,000
Huntington	Highway Foreman	40,000	70,000	68,453
Milton	Highway Foreman			76,719
Westford	Highway Foreman			78,023
Williston	Highway Foreman	54,844	87,891	
Winooski	Public Works Director	85,654	105,498	102,398
Richmond	Highway Foreman	62,962	91,728	76,773
Range Data - ORIGINAL				
50th Percentile		52,000.00	83,200.00	63,232.00
60th Percentile		54,458.56	83,948.80	65,815.36
65th Percentile		55,687.84	84,323.20	67,107.04
75th Percentile		58,146.40	85,072.00	69,700.80
Actual Data - ORIGINAL				
50th Percentile		53,747.20	72,716.80	
60th Percentile		55,943.06	75,687.66	
65th Percentile		57,040.98	77,173.10	
75th Percentile		59,245.68	80,155.92	
Range Data - UPDATED				
50th Percentile		54,922.00	83,929.81	70,158.50
60th Percentile		56,858.56	85,116.50	73,719.15
65th Percentile		60,111.04	85,916.03	74,137.39
75th Percentile		65,963.46	87,180.75	77,045.00
Actual Data - UPDATED				
50th Percentile		59,634.73	80,682.28	
60th Percentile		62,661.28	84,777.02	
65th Percentile		63,016.78	85,258.00	
75th Percentile		65,488.25	88,601.75	

Position:	Assistant Highway Foreman			
Comparable Community	Title & Position Comments	Minimum Rate:	Maximum Rate:	Actual Salary:
Berlin	n/a			
Charlotte	n/a			
Fairfax	n/a			
Hinesburg	n/a			
Jericho	Assistant Highway Foreman	41,600	72,800	52,000
Morristown	Road Foreman	60,944	67,205	51,626
Northfield	Heavy Equipment Op/Foreman	49,525	58,094	
Underhill	n/a			
Bolton	Highway Foreman			52,832
Burlington	Working Foreman - Streets Maint.	53,194	63,353	60,305
Colchester	n/a			
Essex	Highway Maintenance III			49,421
South Burlington	n/a			·
Huntington	n/a			
Milton	Assistant Highway Foreman			68,605
Westford	n/a			·
Williston	Assistant Highway Foreman	40,956	63,535	
Winooski	Deputy Director of PW	68,099	83,866	83,866
Richmond	Assistant Highway Foreman	41,808	60,944	49,982
Range Data - ORIGINAL				
50th Percentile		49,524.80	67,204.80	51,813.00
60th Percentile		51,808.64	68,323.84	51,850.40
65th Percentile		52,950.56	68,883.36	51,869.10
75th Percentile		55,234.40	70,002.40	51,906.50
Actual Data - ORIGINAL				
50th Percentile		44,041.05	59,584.95	
60th Percentile		44,072.84	59,627.96	
65th Percentile		44,088.74	59,649.47	
75th Percentile		44,120.53	59,692.48	
Range Data - UPDATED				
50th Percentile		51,359.57	65,369.90	52,832.00
60th Percentile		53,194.34	67,204.80	57,315.94
65th Percentile		55,131.75	68,603.60	59,557.91
75th Percentile		59,006.58	71,401.20	64,455.12
Actual Data - UPDATED				
50th Percentile		44,907.20	60,756.80	
60th Percentile		48,718.55	65,913.33	
65th Percentile		50,624.22	68,491.60	
75th Percentile		54,786.85	74,123.38	

Position:	Heavy Equipment Officer			
Comparable Community	Title & Position Comments	Minimum Rate:	Maximum Rate:	Actual Salary:
Berlin	Road Crew Member	42,640	48,506	<u> </u>
Charlotte	Contracts out with Road Commissioner	,	,	
Fairfax	Highway	38,480	49,525	
Hinesburg	Maintenance II	50,107	70,200	57,907
Jericho	n/a	,	,	,
Morristown	Technician I - III	40,447	69,909	
Northfield	Heavy Equipment Operator	43,264	52,749	
Underhill	Road Crew (\$2,000 on-call pay)	,		47,926
Bolton	n/a			
Burlington	Street Maintenance Worker	47,125	56,070	56,070
Colchester	Highway Maintenance Worker I - II	47,235	60,245	
Essex	Highway Maintenance Level 2A			41,746
South Burlington	Heavy Equipment Operator	50,000	60,000	54,000
Huntington	Heavy Equipment Operator			42,120
Milton	Heavy Equipment Operator			48,118
Westford	Road Crew Member			46,037
Williston	Heavy Equipment Operator	40,956	63,535	
Winooski	Equipment Operator	41,829	60,923	48,630
Richmond	Heavy Equipment Operator	36,525	53,227	45,427
Range Data - ORIGINAL				
50th Percentile		42,640.00	52,748.80	52,916.70
60th Percentile		42,889.60	59,612.80	53,914.76
65th Percentile		43,014.40	63,044.80	54,413.79
75th Percentile		43,264.00	69,908.80	55,411.85
Actual Data - ORIGINAL				
50th Percentile		44,979.20	60,854.21	
60th Percentile		45,827.55	62,001.97	
65th Percentile		46,251.72	62,575.86	
75th Percentile		47,100.07	63,723.63	
Range Data - UPDATED				
50th Percentile		42,952.00	60,122.30	48,118.00
60th Percentile		44,808.36	60,516.04	48,527.92
65th Percentile		46,545.76	60,821.41	49,704.32
75th Percentile		47,207.32	62,882.05	54,000.00
Actual Data - UPDATED				
50th Percentile		40,900.30	55,335.70	
60th Percentile		41,248.73	55,807.11	
65th Percentile		42,248.67	57,159.97	
75th Percentile		45,900.00	62,100.00	

Position:	Water/Wastewater Superintendent			
Comparable	Tul 0.5 111	Minimum	Maximum	Actual
Community	Title & Position Comments	Rate:	Rate:	Salary:
Middlebury	WWTF Superintendent	64,000	76,109	76,109
Montpelier	Assistant DPW Director			91,790
Shelburne	Wastewater Superintendent			82,000
Stowe	Chief Wastewater Plant Operator	57,886	69,676	80,413
Hinesburg	Water/Sewer/Buildings Director	66,000	87,900	75,795
Bolton	n/a			
Burlington	Division Dir. Of Water Resources	97,910	114,306	102,828
Essex	Dir. of Stormwater Ops/Staff Engineer			72,795
Colchester	n/a			
South Burlington	Water/Wastewater Superintendent	90,000	100,000	95,000
Huntington	n/a			
Milton	Water/Wastewater Superintendent			76,710
Westford	n/a			
Williston	n/a			
Winooski	Utility Manager	68,099	83,866	
Richmond	Water/Wastewater Superintendent	62,962	91,728	76,502
Range Data - ORIGINAL				
50th Percentile		64,000.00	76,109.00	80,412.80
60th Percentile		64,400.00	78,467.20	81,047.68
65th Percentile		64,600.00	79,646.30	81,365.12
75th Percentile		65,000.00	82,004.50	82,000.00
Actual Data - ORIGINAL				
50th Percentile		68,350.88	92,474.72	
60th Percentile		68,890.53	93,204.83	
65th Percentile		69,160.35	93,569.89	
75th Percentile		69,700.00	94,300.00	
Range Data - UPDATED				
50th Percentile		67,049.60	85,882.80	80,412.80
60th Percentile		68,099.20	87,900.00	81,682.56
65th Percentile		73,574.40	90,925.00	83,958.08
75th Percentile		84,524.80	96,975.00	91,790.40
Actual Data - UPDATED				
50th Percentile		68,350.88	92,474.72	
60th Percentile		69,430.18	93,934.94	
65th Percentile		71,364.37	96,551.79	
75th Percentile		78,021.84	105,558.96	

Position:	Lead Process Operator			
Comparable		Minimum	Maximum	Actual
Community	Title & Position Comments	Rate:	Rate:	Salary:
Middlebury	Division Chief	55,141	67,538	66,207
Montpelier	Chief Sewer Operator	58,822	73,320	68,141
Shelburne	Operator			60,106
Stowe	Assistant Chief Operator	49,982	69,410	69,410
Hinesburg	Chief Operator	53,997	70,699	62,026
Bolton	n/a			
Burlington	Wastewater Facilities Manager	76,920	91,825	
Essex	n/a			
Colchester	Maintenance Technician			57,164
South Burlington	n/a			
Huntington	n/a			
Milton	Chief Operator			62,192
Westford	n/a			
Williston	Water/Sewer Foreman	54,844	87,891	
Winooski	Equipment Operator II	46,467	67,704	67,704
Richmond	Lead Process Operator 1-5	41,808	83,200	57,574
Range Data - ORIGINAL				
50th Percentile		54,568.90	70,054.40	66,207.00
60th Percentile		54,912.16	70,441.28	66,980.52
65th Percentile		55,083.79	70,634.72	67,367.28
75th Percentile		56,061.35	71,354.40	68,140.80
Actual Data - ORIGINAL				
50th Percentile		56,275.95	76,138.05	
60th Percentile		56,933.44	77,027.60	
65th Percentile		57,262.19	77,472.37	
75th Percentile		57,919.68	78,361.92	
Range Data - UPDATED				
50th Percentile		54,844.00	70,699.20	64,199.50
60th Percentile		55,022.20	72,271.68	66,506.40
65th Percentile		55,111.30	73,057.92	67,030.35
75th Percentile		56,981.70	80,605.50	67,813.20
Actual Data - UPDATED				
50th Percentile		54,569.58	73,829.43	
60th Percentile		56,530.44	76,482.36	
65th Percentile		56,975.80	77,084.90	
75th Percentile		57,641.22	77,985.18	

Position:	Lead Mechanical Operator			
Comparable	Till 0.5 iii 0	Minimum	Maximum	Actual
Community	Title & Position Comments	Rate:	Rate:	Salary:
Middlebury	Operator I - III	50,565	67,538	
Montpelier	Sewer Operator	48,090	60,944	60,944
Shelburne	Operator			60,106
Stowe	Operator	45,365	63,045	63,045
Hinesburg	Operator	48,402	62,400	51,875
Bolton	n/a			
Burlington	Senior Plant Operator	60,648	72,298	64,143
Essex	n/a			
Colchester	n/a			
South Burlington	Lab Technician			62,192
Huntington	n/a			·
Milton	Senior Technician	50,669	55,390	
Westford	n/a			
Williston	Water/Sewer Foreman	54,844	87,891	
Winooski	Equipment Operator II	41,829	60,923	43,514
Richmond	Lead Mechanical Operator 1 - 5	41,808	83,200	60,070
Range Data - ORIGINAL				
50th Percentile		48,245.60	62,722.40	60,525.00
60th Percentile		48,339.20	62,915.84	60,776.40
65th Percentile		48,386.00	63,012.56	60,902.10
75th Percentile		48,942.45	64,168.10	61,469.20
Actual Data - ORIGINAL				
50th Percentile		51,446.25	69,603.75	
60th Percentile		51,659.94	69,892.86	
65th Percentile		51,766.79	70,037.42	
75th Percentile		52,248.82	70,689.58	
Range Data - UPDATED				
50th Percentile		49,483.30	62,722.40	60,944.00
60th Percentile		50,585.76	63,943.44	61,692.80
65th Percentile		50,622.09	65,516.06	62,067.20
75th Percentile		51,712.60	68,727.97	62,618.40
Actual Data - UPDATED				
50th Percentile		51,802.40	70,085.60	
60th Percentile		52,438.88	70,946.72	
65th Percentile		52,757.12	71,377.28	
75th Percentile		53,225.64	72,011.16	

Position:	Library Director			
Comparable Community	Title & Position Comments	Minimum Rate:	Maximum Rate:	Actua Salary
Berlin	n/a			
Charlotte	Library Director	45,800	78,100	75,950
Fairfax	Librarian			50,690
Hinesburg	Library Director			50,406
Jericho	Only Town Librarian \$21/hr. 25 hrs/wk.			
Morristown Centennial	Library Director			56,098
Northfield	n/a			
Underhill	Library Director			59,302
Bolton	n/a			
Burlington	Director of Fletcher Free Library	87,765	105,124	100,574
Colchester	Library Director			80,409
Essex	Library Director			68,106
South Burlington	Library Director	75,000	85,000	81,000
Huntington	Library Dir. 12 hrs/wk. \$17.88/hour			
Milton	Library Director			58,740
Waitsfield	Library Director PT \$36,486/year.			
Westford	Library Director PT \$36,900/year.			
Williston	Library Director	78,813	126,100	
Winooski	Library Director	57,117	70,346	62,733
Richmond	Library Director	57,117	83,200	
Range Data - ORIGINAL				
50th Percentile		45,800.00	78,100.00	56,097.60
60th Percentile		45,800.00	78,100.00	57,379.21
65th Percentile		45,800.00	78,100.00	58,020.02
75th Percentile		45,800.00	78,100.00	59,301.63
Actual Data - ORIGINAL				
Average		49,715.62	67,262.31	
50th Percentile		47,682.96	64,512.24	
60th Percentile		48,772.33	65,986.09	
65th Percentile		49,317.02	66,723.02	
75th Percentile		50,406.39	68,196.87	
Range Data - UPDATED				
50th Percentile		75,000.00	85,000.00	62,732.80
60th Percentile		76,525.20	93,049.75	68,106.00
65th Percentile		77,287.80	97,074.63	72,028.00
75th Percentile		78,813.00	105,124.39	78,179.58
Actual Data - UPDATED				
50th Percentile		53,322.88	72,142.72	
60th Percentile		57,890.10	78,321.90	
65th Percentile		61,223.80	82,832.20	
75th Percentile		66,452.64	89,906.52	

Position:	Assistant Library Director/Youth Services	s Librarian		
Comparable Community	Title & Position Comments	Minimum Rate:	Maximum Rate:	Actua Salary
Berlin	n/a			
Charlotte	Youth Services Librarian	45,802	66,997	64,355
Fairfax	n/a			
Hinesburg	Assistant Library Director (PT)			46,218
Jericho	n/a			
Morristown Centennial	Assistant Library Director			41,122
Northfield	n/a			
Underhill	Youth Librarian			45,635
Bolton	n/a			
Burlington	Assistant Library Director	73,991	88,316	76,856
Colchester	Assistant Library Director			69,669
Essex	Assistant Librarian			45,427
South Burlington	Children's Services Librarian	40,000	50,000	40,000
Huntington	PT Converted to FT			40,019
Milton	Assistant Library Director			49,700
Waitsfield	n/a			
Westford	n/a			
Williston	Assistant Library Director	54,844	87,891	
Winooski	Library Youth Services Coordinator	41,725	51,397	43,410
Richmond	Assistant Library Dir/Youth Ser. Lib.	41,808	60,944	
Range Data - ORIGINAL				
50th Percentile		45,801.60	66,996.80	45,926.40
50th Percentile		45,801.60	66,996.80	46,101.12
65th Percentile		45,801.60	66,996.80	46,188.48
75th Percentile		45,801.60	66,996.80	50,752.00
Actual Data - ORIGINAL				
Average		41,932.54	56,732.26	
50th Percentile		39,037.44	52,815.36	
60th Percentile		39,185.95	53,016.29	
65th Percentile		39,260.21	53,116.75	
75th Percentile		43,139.20	58,364.80	
Range Data - UPDATED				
50th Percentile		45,801.60	66,996.80	45,635.20
50th Percentile		49,418.56	75,354.48	46,217.60
55th Percentile		51,227.04	79,533.32	47,958.80
75th Percentile		54,844.00	87,891.00	57,027.60
Actual Data - UPDATED				
50th Percentile		38,789.92	52,480.48	
60th Percentile		39,284.96	53,150.24	
65th Percentile		40,764.98	55,152.62	
75th Percentile		48,473.46	65,581.74	

Position:	Library Assistant II			
Comparable	Title & Position Comments	Minimum	Maximum	Actua
Community	Title & Position Comments	Rate:	Rate:	Salary
Berlin	n/a			
Charlotte	Technology Librarian/Assistant Director	45,802	66,997	64,355
Fairfax	Library Assistant/Program Planner			34,466
Hinesburg	Reference Librarian			37,440
Jericho	n/a			
Morristown Centennial	Inter Library Loan			36,421
Northfield	n/a			
Underhill	Head Clerk			38,563
Bolton	n/a			
Burlington	Circulation Manager	60,406	76,169	62,727
Colchester	n/a			
Essex	Library Assistant			38,106
South Burlington	n/a			
Huntington	n/a			
Milton	Library Assistant II	26,166	36,962	
Waitsfield	Program Coordinator			33,280
Westford	n/a			
Williston	IT and Reference Librarian	54,844	87,891	
Winooski	n/a			
Richmond	Library Assistant II	31,387	40,602	
Range Data - ORIGINAL				
50th Percentile		45,801.60	66,996.80	37,440.00
60th Percentile		45,801.60	66,996.80	37,889.28
65th Percentile		45,801.60	66,996.80	38,113.92
75th Percentile		45,801.60	66,996.80	38,563.20
Actual Data - ORIGINAL				
Average		35,911.62	48,586.30	
50th Percentile		31,824.00	43,056.00	
60th Percentile		32,205.89	43,572.67	
65th Percentile		32,396.83	43,831.01	
75th Percentile		32,778.72	44,347.68	
Range Data - UPDATED				
50th Percentile		50,322.80	71,582.99	37,772.80
60th Percentile		53,035.52	74,334.71	38,197.12
65th Percentile		54,391.88	75,710.56	38,357.28
75th Percentile		56,234.58	79,099.64	44,604.09
Actual Data - UPDATED				
50th Percentile		32,106.88	43,438.72	
60th Percentile		32,467.55	43,926.69	
65th Percentile		32,603.69	44,110.87	
75th Percentile		37,913.48	51,294.71	

Position:	Library Assistant			
Comparable	Title & Position Comments	Minimum	Maximum	Actua
Community	Title & Fosition Comments	Rate:	Rate:	Salary
Berlin	n/a			
Charlotte	Library Assistant - Cataloger	31,595	53,851	42,723
Fairfax	Library Assistant			29,120
Hinesburg	Library Assistant			32,240
Jericho	n/a			
Morristown Centennial	Library Assistant			33,280
Northfield	n/a			
Underhill	Programming Assistant			36,650
Bolton	n/a			
Burlington	Library Assistant I	47,125	56,070	53,834
Colchester	Library Associate			44,682
Essex	n/a			
South Burlington	n/a			
Huntington	n/a			
Milton	n/a			
Waitsfield	n/a			
Westford	Library Assistant PT \$7,500/year.			
Williston	Circulation Librarian	40,956	63,535	
Winooski	Library Clerk	37,336	45,989	38,854
Richmond	Library Assistant I	26,021	37,960	
Range Data - ORIGINAL				
50th Percentile		31,595.20	53,851.20	33,280.00
60th Percentile		31,595.20	53,851.20	34,627.84
65th Percentile		31,595.20	53,851.20	35,301.76
75th Percentile		31,595.20	53,851.20	36,649.60
Actual Data - ORIGINAL				
Average		29,582.18	40,022.94	
50th Percentile		28,288.00	38,272.00	
60th Percentile		29,433.66	39,822.02	
65th Percentile		30,006.50	40,597.02	
75th Percentile		31,152.16	42,147.04	
Range Data - UPDATED				
50th Percentile		39,146.00	54,960.46	37,752.00
60th Percentile		40,232.00	55,626.02	39,628.16
65th Percentile		40,775.00	55,958.80	40,982.24
75th Percentile		42,498.22	57,936.05	43,212.81
Actual Data - UPDATED				
50th Percentile		32,089.20	43,414.80	
60th Percentile		33,683.94	45,572.38	
65th Percentile		34,834.90	47,129.58	
75th Percentile		36,730.88	49,694.73	

Position:	Youth Services Assistant			
Comparable	Title & Position Comments	Minimum	Maximum	Actua
Community		Rate:	Rate:	Salary
Berlin	n/a			
Charlotte	n/a			
Fairfax	n/a			
Hinesburg	Children's Librarian			36,920
Jericho	n/a			
Morristown Centennial	Youth Services Librarian			41,600
Northfield	n/a			
Underhill	Clerk			33,093
Bolton	n/a			
Burlington	Youth Services Clerk	47,125	56,070	49,809
Colchester	n/a			
Essex	n/a			
South Burlington	n/a			
Huntington	n/a			
Milton	n/a			
Waitsfield	Children's Librarian			33,280
Westford	n/a			
Williston	Youth Services Librarian	54,844	87,891	
Winooski	n/a			
Richmond	Library Assistant/Youth Services Asst.	29,827	43,430	37,544
Range Data - ORIGINAL				
50th Percentile				36,920.00
60th Percentile				37,856.00
65th Percentile				38,324.00
75th Percentile				39,260.00
Actual Data - ORIGINAL				
Average		31,623.63	42,784.91	
50th Percentile		31,382.00	42,458.00	
60th Percentile		32,177.60	43,534.40	
65th Percentile		32,575.40	44,072.60	
75th Percentile		33,371.00	45,149.00	
Range Data - UPDATED				
50th Percentile		50,984.45	71,980.36	36,920.00
60th Percentile		51,756.36	75,162.49	38,792.00
55th Percentile		52,142.31	76,753.55	39,728.00
75th Percentile		52,914.22	79,935.68	41,600.00
Actual Data - UPDATED				
50th Percentile		31,382.00	42,458.00	
60th Percentile		32,973.20	44,610.80	
65th Percentile		33,768.80	45,687.20	
75th Percentile		35,360.00	47,840.00	