

| as mile | $\pm \mid$ | Curen sinveraty | Romed | Nowsep | corte | Beneris | Stavy fargesat | Promed | $\|$News sep <br> onctid | Coreo | sements |  | ${ }_{\text {Premen }}^{\text {Presed }}$ | Newsee | cosio | Benemas | , |  |  | costo | beperts | Stion | Frovas | Nenstee | Cost to Implement | Benats | Stay |
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| Reame |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| Ffrane orectore | $5^{5}\|12\|^{8}$ | 56382 | ${ }^{78344}$ | - | ${ }^{21,962}$ | 1,200 | 69,755 ${ }^{\text {93,207 }}$ | ${ }^{\text {5,7,73 }}$ | 0 | ${ }^{19362}$ | 12901 |  | 76.39 | 0 | 19927 | ${ }^{2986}$ |  | ${ }^{76,874}$ | 0 | ${ }^{20,92}$ | 3,000 |  | 7,393 | $\bigcirc$ | 21.57 | ${ }^{\text {3,1,55 }}$ | 20.499 <br> 96.737 |
| bayme |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | $\begin{array}{ll}\frac{3}{17} & \frac{12}{12} \\ 12\end{array}$ | ${ }_{5}^{54.896}$ |  | , |  | ${ }_{\substack{2.100 \\ 2.15}}^{\substack{\text { a }}}$ |  | ${ }_{\substack{\text { 71,501 } \\ 8.717}}$ | 1 | ${ }^{173,18}$ | ${ }_{\substack{2395}}^{2395}$ |  |  | ! | cincis | ${ }_{\substack{2685 \\ 2.58}}^{2}$ |  |  | ; | ${ }_{\substack{18,518 \\ 17,152}}$ | 250 |  | ${ }_{\substack{3 \\ 83,545 \\ 83,95}}$ |  |  | ${ }_{2}^{2681}$ |  |
|  | ${ }^{21} \times 15 \quad 6$ | $6{ }^{6032}$ |  | $N$ |  |  | 57.05 <br> 18.600 | ${ }^{62134}$ | N | ${ }^{1,752}$ | 262 | ${ }_{58,163} 71.67$ | ${ }^{62700}$ | N | ${ }_{2318}$ | ${ }^{34}$ | ${ }_{58691} \quad 78378$ | ${ }_{6}^{63,25}$ | N | ${ }_{2883}$ | ${ }^{432}$ | $59220{ }^{79005}$ | ${ }_{6}^{63,831}$ | N | 349 | 517 | ${ }^{59749} \quad 79797$ |
| Dayme |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Zoning Administrative Officer |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 17 0.5 |  |  | ${ }_{6}^{6}$ | $\underbrace{\substack{\text { a }}}_{\substack{2,888 \\ 2,45}}$ | ${ }_{\text {3 }}^{138}$ |  |  | E | $\underbrace{\substack{\text { a }}}_{\substack{2,51 \\ 1.56}}$ | ${ }^{188}$ |  |  | ! | ${ }_{\substack{29538 \\ 253}}^{2}$ | ${ }_{3}^{238}$ |  | ${ }_{\substack{4.511 \\ 88.54}}^{\substack{\text { a }}}$ | $\vdots$ | ${ }_{\text {3, }}^{\substack{3,554 \\ 1,64}}$ | ${ }_{\substack{26 \\ 24}}^{26}$ |  | ${ }_{\substack{48,727 \\ 385}}^{\substack{48}}$ | ! | ${ }_{\substack{3,981 \\ 2.98}}^{\substack{\text { a }}}$ | ${ }^{313}$ |  |
| Bay mina |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | ${ }^{16}$ |  | ${ }^{\frac{1522214}{2514}}$ | j | ${ }_{\text {206 }}^{2061}$ | ${ }_{\substack{158 \\ 28}}^{\text {che }}$ |  |  | $N$ |  | ${ }_{\substack{195 \\ 81}}$ |  |  | * | $\underbrace{\substack{\text { a }}}_{\substack{2,7,59 \\ \text { 2, }}}$ | ${ }^{213}$ |  |  | \% | ${ }_{\text {a }}^{\text {2, } 2,27}$ | 3 |  | ${ }_{\substack{16,4.4 \\ 2 \times 39}}$ | m | ${ }^{\frac{3}{3}, 534}$ | 19 |  |
| ILL/Outreach Librarian** $(20$ hrs/wk. 1040/yr.) <br> Library Assistant II ( 5 hrs/wk. 260/yr.) <br> Technical Services IT Librarian** ( 24 hrs/wk 1248/vr.) |  | $\underset{\substack{19.065 \\ 5.43^{\text {a }}}}{ }$ | $\underbrace{\substack{\text { 21 }}}_{\substack{2028 \\ 6.31}}$ | $\stackrel{\square}{\circ}$ | ${ }^{\text {4.0. }}$ (102 | ${ }_{\substack{85 \\ 39}}$ |  | $\underbrace{}_{\substack{20839 \\ 6.505}}$ | $\stackrel{\circ}{*}$ | $\underbrace{}_{\substack{1723 \\ 1.022}}$ | \|133 <br> 80 |  | $\underbrace{\substack{\text { a }}}_{\substack{21.40 \\ 6.602}}$ | $\stackrel{\square}{\sim}$ | $\underbrace{}_{\substack{20,39 \\ 1,39}}$ | ${ }_{\substack{157 \\ 88}}$ |  | $\underbrace{\substack{\text { a }}}_{\substack{21,51 \\ 6,69}}$ | $\stackrel{\text { i }}{\text { i }}$ |  | ${ }^{188}$ | 40,132 53,594 <br> 19.29 25.77 <br>   |  | $\stackrel{0}{\sim}$ | $\underbrace{\substack{\text { a }}}_{\substack{2.565 \\ 1.35}}$ | 208 103 |  |
| Library Assistant I* (20 hrs/wk. 1040/yr.)Youth Services Library Ass <br> Total Cost to Implement: Total Cost to Implement | 1   <br> 1 $\stackrel{2}{4}$ 1 | ${ }_{\substack{16,03 \\ 4.857}}$ |  |  |  | $\begin{gathered} 118 \\ \substack{118 \\ \text { 10.8. }} \end{gathered}$ | $\begin{array}{\|c\|c\|} \hline 34,369 & 45,897 \\ \hline 16.52 & 22.07 \\ \hline \end{array}$ |  |  |  | $\begin{gathered} 155 \\ \text { ins } \\ 11207 \end{gathered}$ |  |  | $\underset{\substack{8 \\ \text { toakt }}}{\substack{\text { fon }}}$ |  | $\begin{gathered} 176 \\ 1750 \\ \hline 150 \end{gathered}$ |  |  | $\stackrel{8}{\substack{8 \\ \text { toate }}}$ |  | $\begin{gathered} 1956 \\ \hline 12.589 \end{gathered}$ | $\begin{array}{ll}3 \text { 36,484 } \\ 1754 & 48,722 \\ 23.42\end{array}$ |  |  | $\begin{aligned} & 2.820 \\ & \hline \end{aligned}$ |  |  |




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| Option 1: 50th Percentile - Proposed Pay Ranges |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| Pay Band A <br> 2.25\% Between Each Step; 10\% Between Each Grade; and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 1 | 34,369 | 35,142 | 35,933 | 36,741 | 37,568 | 38,413 | 39,277 | 40,161 | 41,065 | 41,989 | 42,934 | 43,900 | 44,887 | 45,897 |
| 2 | 37,806 | 38,656 | 39,526 | 40,415 | 41,325 | 42,255 | 43,205 | 44,177 | 45,171 | 46,188 | 47,227 | 48,290 | 49,376 | 50,487 |
| 3 | 41,586 | 42,522 | 43,479 | 44,457 | 45,457 | 46,480 | 47,526 | 48,595 | 49,688 | 50,806 | 51,950 | 53,118 | 54,314 | 55,536 |

Pay Band B

| 2.25\% Between Each Step; 11\% Between Each Grade; and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 4 | 45,473 | 46,496 | 47,542 | 48,611 | 49,705 | 50,824 | 51,967 | 53,136 | 54,332 | 55,554 | 56,804 | 58,083 | 59,389 | 60,726 |
| 5 | 50,474 | 51,610 | 52,771 | 53,959 | 55,173 | 56,414 | 57,684 | 58,981 | 60,308 | 61,665 | 63,053 | 64,472 | 65,922 | 67,405 |


| Pay Band C |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2.25\% Between Each Step; 15\% Between Each Grade and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 6 | 57,105 | 58,390 | 59,704 | 61,047 | 62,421 | 63,825 | 65,261 | 66,729 | 68,231 | 69,766 | 71,336 | 72,941 | 74,582 | 76,260 |
| 7 | 65,671 | 67,148 | 68,659 | 70,204 | 71,784 | 73,399 | 75,050 | 76,739 | 78,465 | 80,231 | 82,036 | 83,882 | 85,769 | 87,699 |
| ( 37 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| Pay Band D <br> 2.25\% Between Each Step; 5\% Between and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 8 | 69,795 | 71,365 | 72,971 | 74,613 | 76,292 | 78,008 | 79,764 | 81,558 | 83,393 | 85,270 | 87,188 | 89,150 | 91,156 | 93,207 |
| 9 | 73,285 | 74,934 | 76,620 | 78,344 | 80,106 | 81,909 | 83,752 | 85,636 | 87,563 | 89,533 | 91,548 | 93,607 | 95,714 | 97,867 |


| Pay Band E <br> 2.25\% Between Each Step and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 10 | 79,313 | 81,097 | 82,922 | 84,787 | 86,695 | 88,646 | 90,640 | 92,680 | 94,765 | 96,897 | 99,077 | 101,307 | 103,586 | 105,917 |

## Longevity - One-Time Increase at Time of Implementation

(1) Individuals with 5-9 years of service with the Town should be at least at Step C.
(2) Individuals with 10-14 years of service with the Town should be at a least at Step F
(3) Individuals with 15-19 years of service with the Town should be at least at Step I.
(4) Individuals with 20-24 years of service with the Town should be at least at Step L.
(5) Individuals with $25+$ years of service with the Town should at least be at Step N.

## Certified Flood Plain Manager (CFM)

Town Planner and Zoning Administrative Officer are eligible for a two (2) step increase

## Heavy Equipment Operators:

Individual with no CDL should be brought in at Step A.
Individual with a CDL should be brought in at Step D.
If a current employee obtains a CDL while employed should receive a two (2) step increase.

Lead Process Operator and Lead Mechanical Operator:
Lead Process/Mechanical Operator with no certifications should be brought in at Step A. Lead Process/Mechanical Operator with a Water 3 or Wastewater 1 should be at Step B. Lead Process/Mechanical Operator with a Water 3 and Wastewater 1 should be at Step C Lead Process/Mechanical Operator with a Water 3 and Wastewater 2 should be at Step D. Lead Process/Mechanical Operator with a Water 3 and Wastewater 3 should be at Step E. Lead Process/Mechanical Operator with a Water 3 and Wastewater 4 should be at Step F. Lead Process/Mechanical Operator with a Water 3 and Wastewater 5 should be at Step G If current employee obtains a certification while employed, they should receive a one (1) step increase.

## Operator in Training

Operators in Training start at Step A in Grade 3.
Operators in Training receive a $\$ 0.50$ increase every six (6) months during their training program. After two (2) years of successfully completing the training program they are eligible to move to Grade 6, Step A.

| Option 2: 60th Percentile - Proposed Pay Ranges |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pay Band A <br> 2.25\% Between Each Step; 10\% Between Each Grade; and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 1 | 35,426 | 36,223 | 37,038 | 37,872 | 38,724 | 39,595 | 40,486 | 41,397 | 42,328 | 43,281 | 44,255 | 45,250 | 46,268 | 47,309 |
| 2 | 38,969 | 39,846 | 40,742 | 41,659 | 42,596 | 43,555 | 44,535 | 45,537 | 46,561 | 47,609 | 48,680 | 49,775 | 50,895 | 52,040 |
| 3 | 42,866 | 43,830 | 44,816 | 45,825 | 46,856 | 47,910 | 48,988 | 50,090 | 51,217 | 52,370 | 53,548 | 54,753 | 55,985 | 57,244 |

Pay Band B

| 2.25\% Between Each Step; 11\% Between Each Grade; and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 4 | 46,530 | 47,577 | 48,647 | 49,742 | 50,861 | 52,006 | 53,176 | 54,372 | 55,595 | 56,846 | 58,125 | 59,433 | 60,771 | 62,138 |
| 5 | 51,648 | 52,810 | 53,999 | 55,214 | 56,456 | 57,726 | 59,025 | 60,353 | 61,711 | 63,099 | 64,519 | 65,971 | 67,455 | 68,973 |


| Pay Band C |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2.25\% Between Each Step; 15\% Between Each Grade and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 6 | 58,163 | 59,471 | 60,809 | 62,177 | 63,576 | 65,007 | 66,470 | 67,965 | 69,494 | 71,058 | 72,657 | 74,292 | 75,963 | 77,672 |
| 7 | 66,887 | 68,392 | 69,931 | 71,504 | 73,113 | 74,758 | 76,440 | 78,160 | 79,919 | 81,717 | 83,555 | 85,435 | 87,358 | 89,323 |


| Pay Band D |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2.25\% Between Each Step; 5\% Between and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 8 | 70,853 | 72,447 | 74,077 | 75,743 | 77,448 | 79,190 | 80,972 | 82,794 | 84,657 | 86,562 | 88,509 | 90,501 | 92,537 | 94,619 |
| 9 | 74,395 | 76,069 | 77,781 | 79,531 | 81,320 | 83,150 | 85,021 | 86,934 | 88,890 | 90,890 | 92,935 | 95,026 | 97,164 | 99,350 |


| Pay Band E <br> 2.25\% Between Each Step and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 10 | 80,370 | 82,178 | 84,027 | 85,918 | 87,851 | 89,828 | 91,849 | 93,915 | 96,029 | 98,189 | 100,398 | 102,657 | 104,967 | 107,329 |

## Longevity - One-Time Increase at Time of Implementation

(1) Individuals with 5-9 years of service with the Town should be at least at Step C.
(2) Individuals with 10-14 years of service with the Town should be at a least at Step F.
(3) Individuals with 15-19 years of service with the Town should be at least at Step I.
(4) Individuals with 20-24 years of service with the Town should be at least at Step L.
(5) Individuals with $25+$ years of service with the Town should at least be at Step N.

## Certified Flood Plain Manager (CFM)

Town Planner and Zoning Administrative Officer are eligible for a two (2) step increase

## Heavy Equipment Operators:

Individual with no CDL should be brought in at Step A
Individual with a CDL should be brought in at Step D.
If a current employee obtains a CDL while employed should receive a two (2) step increase.

Lead Process Operator and Lead Mechanical Operator:
Lead Process/Mechanical Operator with no certifications should be brought in at Step A. Lead Process/Mechanical Operator with a Water 3 or Wastewater 1 should be at Step B. Lead Process/Mechanical Operator with a Water 3 and Wastewater 1 should be at Step C Lead Process/Mechanical Operator with a Water 3 and Wastewater 2 should be at Step D. Lead Process/Mechanical Operator with a Water 3 and Wastewater 3 should be at Step E. Lead Process/Mechanical Operator with a Water 3 and Wastewater 4 should be at Step F. Lead Process/Mechanical Operator with a Water 3 and Wastewater 5 should be at Step G If current employee obtains a certification while employed, they should receive a one (1) step increase.

## Operator in Training

Operators in Training start at Step A in Grade 3.
Operators in Training receive a $\$ 0.50$ increase every six (6) months during their training program. After two (2) years of successfully completing the training program they are eligible to move to Grade 6, Step A.

| Option 3: 65th Percentile - Proposed Pay Ranges |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pay Band A |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 1 | 35,955 | 36,764 | 37,591 | 38,437 | 39,302 | 40,186 | 41,090 | 42,015 | 42,960 | 43,927 | 44,915 | 45,926 | 46,959 | 48,016 |
| 2 | 39,551 | 40,440 | 41,350 | 42,281 | 43,232 | 44,205 | 45,199 | 46,216 | 47,256 | 48,319 | 49,407 | 50,518 | 51,655 | 52,817 |
| 3 | 43,506 | 44,484 | 45,485 | 46,509 | 47,555 | 48,625 | 49,719 | 50,838 | 51,982 | 53,151 | 54,347 | 55,570 | 56,820 | 58,099 |
| 2.25\% Between Each Step; 11\% Between Each Grade; and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 4 | 47,059 | 48,118 | 49,200 | 50,307 | 51,439 | 52,597 | 53,780 | 54,990 | 56,227 | 57,492 | 58,786 | 60,109 | 61,461 | 62,844 |
| 5 | 52,235 | 53,411 | 54,612 | 55,841 | 57,097 | 58,382 | 59,696 | 61,039 | 62,412 | 63,817 | 65,252 | 66,721 | 68,222 | 69,757 |


| Pay Band C <br> 2.25\% Between Each Step; 15\% Between Each Grade and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 6 | 58,691 | 60,012 | 61,362 | 62,743 | 64,154 | 65,598 | 67,074 | 68,583 | 70,126 | 71,704 | 73,317 | 74,967 | 76,654 | 78,378 |
| 7 | 67,495 | 69,014 | 70,566 | 72,154 | 73,778 | 75,438 | 77,135 | 78,870 | 80,645 | 82,460 | 84,315 | 86,212 | 88,152 | 90,135 |


| Pay Band D <br> 2.25\% Between Each Step; 5\% Between and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 8 | 71,381 | 72,987 | 74,630 | 76,309 | 78,026 | 79,781 | 81,576 | 83,412 | 85,289 | 87,208 | 89,170 | 91,176 | 93,227 | 95,325 |
| 9 | 74,950 | 76,637 | 78,361 | 80,124 | 81,927 | 83,770 | 85,655 | 87,582 | 89,553 | 91,568 | 93,628 | 95,735 | 97,889 | 100,091 |

## Pay Band E

| Pay Band E2.25\% Between Each Step and a $35 \%$ Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 10 | 80,899 | 82,719 | 84,580 | 86,483 | 88,429 | 90,419 | 92,453 | 94,533 | 96,660 | 98,835 | 101,059 | 103,333 | 105,658 | 108,035 |

Longevity - One-Time Increase at Time of Implementation:
(1) Individuals with 5-9 years of service with the Town should be at least at Step C.
(2) Individuals with 10-14 years of service with the Town should be at a least at Step F.
(3) Individuals with 15-19 years of service with the Town should be at least at Step I.
(4) Individuals with 20-24 years of service with the Town should be at least at Step L.
(5) Individuals with $25+$ years of service with the Town should at least be at Step N.

## Certified Flood Plain Manager (CFM)

Town Planner and Zoning Administrative Officer are eligible for a two (2) step increase

## Heavy Equipment Operators:

Individual with no CDL should be brought in at Step A
Individual with a CDL should be brought in at Step D.
If a current employee obtains a CDL while employed should receive a two (2) step increase.

Lead Process Operator and Lead Mechanical Operator:
Lead Process/Mechanical Operator with no certifications should be brought in at Step A Lead Process/Mechanical Operator with a Water 3 or Wastewater 1 should be at Step B. Lead Process/Mechanical Operator with a Water 3 and Wastewater 1 should be at Step C Lead Process/Mechanical Operator with a Water 3 and Wastewater 2 should be at Step D. Lead Process/Mechanical Operator with a Water 3 and Wastewater 3 should be at Step E. Lead Process/Mechanical Operator with a Water 3 and Wastewater 4 should be at Step F.
Lead Process/Mechanical Operator with a Water 3 and Wastewater 5 should be at Step G
If current employee obtains a certification while employed, they should receive a one (1) step increase.

## Operator in Training:

Operators in Training start at Step A in Grade 3.
Operators in Training receive a $\$ 0.50$ increase every six (6) months during their training program After two (2) years of successfully completing the training program they are eligible to move to Grade 6, Step A

| Option 4: 70th Percentile - Proposed Pay Ranges |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pay Band A <br> 2.25\% Between Each Step; 10\% Between Each Grade; and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 1 | 36,484 | 37,305 | 38,144 | 39,002 | 39,880 | 40,777 | 41,695 | 42,633 | 43,592 | 44,573 | 45,576 | 46,601 | 47,650 | 48,722 |
| 2 | 40,132 | 41,035 | 41,958 | 42,902 | 43,868 | 44,855 | 45,864 | 46,896 | 47,951 | 49,030 | 50,133 | 51,261 | 52,415 | 53,594 |
| 3 | 44,145 | 45,139 | 46,154 | 47,193 | 48,255 | 49,340 | 50,450 | 51,586 | 52,746 | 53,933 | 55,147 | 56,387 | 57,656 | 58,953 |

Pay Band B

| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4 | 47,588 | 48,658 | 49,753 | 50,872 | 52,017 | 53,187 | 54,384 | 55,608 | 56,859 | 58,138 | 59,446 | 60,784 | 62,152 | 63,550 |
| 5 | 52,822 | 54,011 | 55,226 | 56,468 | 57,739 | 59,038 | 60,366 | 61,725 | 63,114 | 64,534 | 65,986 | 67,470 | 68,988 | 70,541 |


| Pay Band C |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2.25\% Between Each Step; 15\% Between Each Grade and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 6 | 59,220 | 60,552 | 61,915 | 63,308 | 64,732 | 66,189 | 67,678 | 69,201 | 70,758 | 72,350 | 73,978 | 75,642 | 77,344 | 79,085 |
| 7 | 68,103 | 69,635 | 71,202 | 72,804 | 74,442 | 76,117 | 77,830 | 79,581 | 81,372 | 83,202 | 85,075 | 86,989 | 88,946 | 90,947 |


| Pay Band D |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2.25\% Between Each Step; 5\% Between and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 8 | 71,910 | 73,528 | 75,182 | 76,874 | 78,604 | 80,372 | 82,181 | 84,030 | 85,920 | 87,854 | 89,830 | 91,851 | 93,918 | 96,031 |
| 9 | 75,506 | 77,204 | 78,941 | 80,718 | 82,534 | 84,391 | 86,290 | 88,231 | 90,216 | 92,246 | 94,322 | 96,444 | 98,614 | 100,833 |


| Pay Band E 2.25\% Between Each Step and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step. | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 10 | 82,485 | 84,341 | 86,239 | 88,179 | 90,163 | 92,192 | 94,266 | 96,387 | 98,556 | 100,773 | 103,041 | 105,359 | 107,730 | 110,153 |

## Longevity - One-Time Increase at Time of Implementation

(1) Individuals with 5-9 years of service with the Town should be at least at Step C.
(2) Individuals with 10-14 years of service with the Town should be at a least at Step F
(3) Individuals with 15-19 years of service with the Town should be at least at Step I.
(4) Individuals with 20-24 years of service with the Town should be at least at Step L.
(5) Individuals with $25+$ years of service with the Town should at least be at Step N.

## Certified Flood Plain Manager (CFM)

Town Planner and Zoning Administrative Officer are eligible for a two (2) step increase

## Heavy Equipment Operators:

Individual with no CDL should be brought in at Step A
Individual with a CDL should be brought in at Step D.
If a current employee obtains a CDL while employed should receive a two (2) step increase.

Lead Process Operator and Lead Mechanical Operator:
Lead Process/Mechanical Operator with no certifications should be brought in at Step A. Lead Process/Mechanical Operator with a Water 3 or Wastewater 1 should be at Step B. Lead Process/Mechanical Operator with a Water 3 and Wastewater 1 should be at Step C Lead Process/Mechanical Operator with a Water 3 and Wastewater 2 should be at Step D. Lead Process/Mechanical Operator with a Water 3 and Wastewater 3 should be at Step E. Lead Process/Mechanical Operator with a Water 3 and Wastewater 4 should be at Step F. Lead Process/Mechanical Operator with a Water 3 and Wastewater 5 should be at Step G If current employee obtains a certification while employed, they should receive a one (1) step increase

## Operator in Training

Operators in Training start at Step A in Grade 3.
Operators in Training receive a $\$ 0.50$ increase every six (6) months during their training program. After two (2) years of successfully completing the training program they are eligible to move to Grade 6, Step A.

| Option 5: 75th Percentile - Proposed Pay Ranges |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pay Band A <br> 2.25\% Between Each Step; 10\% Between Each Grade; and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 1 | 37,013 | 37,845 | 38,697 | 39,567 | 40,458 | 41,368 | 42,299 | 43,251 | 44,224 | 45,219 | 46,236 | 47,276 | 48,340 | 49,428 |
| 2 | 40,714 | 41,630 | 42,566 | 43,524 | 44,504 | 45,505 | 46,529 | 47,576 | 48,646 | 49,741 | 50,860 | 52,004 | 53,174 | 54,371 |
| 3 | 44,785 | 45,793 | 46,823 | 47,877 | 48,954 | 50,055 | 51,182 | 52,333 | 53,511 | 54,715 | 55,946 | 57,205 | 58,492 | 59,808 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pay Band B2.25\% Between Each Step; 11\% Between Each Grade; and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 4 | 48,116 | 49,199 | 50,306 | 51,438 | 52,595 | 53,778 | 54,988 | 56,226 | 57,491 | 58,784 | 60,107 | 61,459 | 62,842 | 64,256 |
| 5 | 53,409 | 54,611 | 55,839 | 57,096 | 58,381 | 59,694 | 61,037 | 62,411 | 63,815 | 65,251 | 66,719 | 68,220 | 69,755 | 71,324 |


| Pay Band C <br> 2.25\% Between Each Step; 15\% Between Each Grade and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 6 | 59,749 | 61,093 | 62,468 | 63,873 | 65,310 | 66,780 | 68,282 | 69,819 | 71,390 | 72,996 | 74,638 | 76,318 | 78,035 | 79,791 |
| 7 | 68,711 | 70,257 | 71,838 | 73,454 | 75,107 | 76,797 | 78,525 | 80,292 | 82,098 | 83,945 | 85,834 | 87,765 | 89,740 | 91,759 |

## Pay Band D

| Pay Band D <br> 2.25\% Between Each Step; 5\% Between and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 8 | 72,439 | 74,069 | 75,735 | 77,439 | 79,182 | 80,963 | 82,785 | 84,648 | 86,552 | 88,499 | 90,491 | 92,527 | 94,609 | 96,737 |
| 9 | 76,061 | 77,772 | 79,522 | 81,311 | 83,141 | 85,011 | 86,924 | 88,880 | 90,880 | 92,924 | 95,015 | 97,153 | 99,339 | 101,574 |

## Pay Band E

| Pay Band E <br> 2.25\% Between Each Step and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 10 | 83,014 | 84,882 | 86,791 | 88,744 | 90,741 | 92,783 | 94,870 | 97,005 | 99,187 | 101,419 | 103,701 | 106,034 | 108,420 | 110,860 |

Longevity - One-Time Increase at Time of Implementation:
(1) Individuals with 5-9 years of service with the Town should be at least at Step C.
(2) Individuals with 10-14 years of service with the Town should be at a least at Step F.
(3) Individuals with 15-19 years of service with the Town should be at least at Step I.
(4) Individuals with 20-24 years of service with the Town should be at least at Step L.
(5) Individuals with $25+$ years of service with the Town should at least be at Step N.

## Certified Flood Plain Manager (CFM)

Town Planner and Zoning Administrative Officer are eligible for a two (2) step increase

## Heavy Equipment Operators:

Individual with no CDL should be brought in at Step A.
Individual with a CDL should be brought in at Step D.
If a current employee obtains a CDL while employed should receive a two (2) step increase

Lead Process Operator and Lead Mechanical Operator:
Lead Process/Mechanical Operator with no certifications should be brought in at Step A Lead Process/Mechanical Operator with a Water 3 or Wastewater 1 should be at Step B. Lead Process/Mechanical Operator with a Water 3 and Wastewater 1 should be at Step C Lead Process/Mechanical Operator with a Water 3 and Wastewater 2 should be at Step D. Lead Process/Mechanical Operator with a Water 3 and Wastewater 3 should be at Step E. Lead Process/Mechanical Operator with a Water 3 and Wastewater 4 should be at Step F.
Lead Process/Mechanical Operator with a Water 3 and Wastewater 5 should be at Step G If current employee obtains a certification while employed, they should receive a one (1) step increase.

## Operator in Training:

Operators in Training start at Step A in Grade 3.
Operators in Training receive a $\$ 0.50$ increase every six (6) months during their training program After two (2) years of successfully completing the training program they are eligible to move to Grade 6, Step A

Water and Sewer Original Option 4: 60th Percentile - Proposed Pay Ranges Pay Band A

| Water and Sewer Original Option 4: 60th Percentile - Proposed Pay Ranges |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pay Band A <br> 2.25\% Between Each Step; 10\% Between Each Grade; and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 3 | 44,145 | 45,139 | 46,154 | 47,193 | 48,255 | 49,340 | 50,450 | 51,586 | 52,746 | 53,933 | 55,147 | 56,387 | 57,656 | 58,953 |


| Pay Band C <br> 2.25\% Between Each Step; 15\% Between Each Grade and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 6 | 58,163 | 59,471 | 60,809 | 62,177 | 63,576 | 65,007 | 66,470 | 67,965 | 69,494 | 71,058 | 72,657 | 74,292 | 75,963 | 77,672 |

## Pay Band D

| Pay Band D <br> 2.25\% Between Each Step; 5\% Between and a 35\% Range Spread |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade | Step A (Minimum) | Step B | Step C | Step D | Step E | Step F | Step G | Step H | Step I | Step J | Step K | Step L | Step M | Step N (Maximum) |
| 8 | 76,404 | 78,123 | 79,881 | 81,679 | 83,516 | 85,395 | 87,317 | 89,281 | 91,290 | 93,344 | 95,445 | 97,592 | 99,788 | 102,033 |

Longevity - One-Time Increase at Time of Implementation:
(1) Individuals with 5-9 years of service with the Town should be at least at Step C
(2) Individuals with 10-14 years of service with the Town should be at a least at Step F.
(3) Individuals with 15-19 years of service with the Town should be at least at Step I.
(4) Individuals with 20-24 years of service with the Town should be at least at Step L.
(5) Individuals with $25+$ years of service with the Town should at least be at Step N.

## Certified Flood Plain Manager (CFM)

Town Planner and Zoning Administrative Officer are eligible for a two (2) step increase

## Heavy Equipment Operators:

Individual with no CDL should be brought in at Step A
Individual with a CDL should be brought in at Step D.
If a current employee obtains a CDL while employed should receive a two (2) step increase.

## lead Process Operator and Lead Mechanical Operator:

ead Process/Mechanical Operator with no certifications should be brought in at Step A Lead Process/Mechanical Operator with a Water 3 or Wastewater 1 should be at Step B. Lead Process/Mechanical Operator with a Water 3 and Wastewater 1 should be at Step C Lead Process/Mechanical Operator with a Water 3 and Wastewater 2 should be at Step D. Lead Process/Mechanical Operator with a Water 3 and Wastewater 3 should be at Step E.
Lead Process/Mechanical Operator with a Water 3 and Wastewater 4 should be at Step F. Lead Process/Mechanical Operator with a Water 3 and Wastewater 5 should be at Step G If current employee obtains a certification while employed, they should receive a one (1) step increase.

## Operator in Training:

perators in Training start at Step A in Grade 3.
Operators in Training receive a $\$ 0.50$ increase every six (6) months during their training program. After two (2) years of successfully completing the training program they are eligible to move to Grade 6, Step A.

