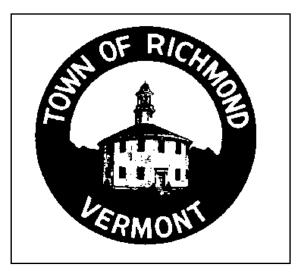
Request for Proposals Town Insurance



Company Name: Hickok & Boardman Insurance

Annual Cost: <u>\$120,857</u>

Town of Richmond

These bid specifications have been prepared to solicit quotes for the property, liability and workers compensation insurance program of the Town of Richmond located in Vermont, hereafter referred to as "the Town". Any questions should be directed to Josh Arneson at jarneson@richmondvt.gov.

A. Effective Date

Unless otherwise specified, the effective date of the coverage will be January 1, 2022, at 12:01 a.m. Eastern Time. Policies shall be proposed for one-year terms. Options for longer terms, if available, will be considered.

B. Underwriting Data

The underwriting, exposure, and loss data included in these specifications have been assembled by the Town. While every effort has been made to ensure the accuracy of this information, it cannot be guaranteed. It shall be the responsibility of the successful broker, insurer(s), and/or inter-municipal pool to review this information and work with the municipality on an ongoing basis to ensure all relevant property and liability exposures are included in the municipality's insurance coverage.

If it becomes necessary to revise any part of this bid, a written addendum will be provided to all bidders who have completed and returned the "Notice of Intent to Bid" form. The municipality is not bound by any oral representations, clarifications, or changes made in the written specifications by the Town's employees, unless such clarification or change is provided to bidders in written addendum from an authorized representative of the municipality.

C. Agent/Broker and Insurer Requirements

All agents/brokers and insurers involved must be authorized and/or licensed to operate in the State of Vermont. Non-admitted or surplus line carriers must be on the approved list of the Vermont Insurance Department and any applicable taxes or fees must be fully disclosed. Commercial insurers must have a rating in the current edition of Best's Insurance Reports (Property/Liability Edition) of at least "A" or better.

D. Compliance with Laws

All bidders shall observe and comply with all regulations, laws, ordinances, etc., of local, state, and federal governments as they apply to this bidding process.

E. Bid Procedures

1. Deviations from Specifications

All deviations from these specifications must be clearly stated in your proposal. Any significant limitations of coverage, restrictive conditions, etc., should also be clearly described.

These specifications are not intended to be restrictive with respect to any innovative techniques for rating or for providing coverage if a distinct advantage can be demonstrated. Bids failing to meet all the specifications will not necessarily be rejected, but **any deviations must be clearly noted to be considered**.

2. Submissions

Three of copies of sealed bids must be submitted in writing (no facsimiles, please) at, or before, 3:00 pm EST on October 13, 2021, to Josh Arneson, Town Manager, address below.

- Bids must be clearly marked as response to Insurance RFP.
- Electronic versions of the bids are due immediately AFTER the sealed bids are opened, AND MAY NOT be submitted before the sealed bids are opened.

Mailing Address

Town of Richmond P.O. Box 285 Richmond, VT 05477

Physical Address for Delivery

203 Bridge St. Richmond, VT 05477

Bid Opening

Sealed bids will be opened at 3:05 pm on October 13, 2021. Bid opening will be held at the Richmond Town Center and on Zoom:

- Join Zoom Meeting:
 - https://us02web.zoom.us/j/85476371674?pwd=Zk9ncDJrZXdaMTU4dFBUY2srWXp xUT09
- Meeting ID: 854 7637 1674
- Passcode: 849393
- Join by Phone: 929-205-6099

Bids with separate quotes for each major coverage must be submitted with complete specimen policy forms and all applicable endorsements attached. *IF SPECIMEN POLICY FORMS AND ENDORSEMENTS ARE NOT PROVIDED, BIDS ARE SUBJECT TO DISQUALIFICATION.* All bids will be reviewed by the municipality and a decision will be made no later than December 6_{th}, 2021. Every effort will be made to compare bids on an equitable basis. Please be assured your efforts will be well received and thoroughly considered. Our evaluation of the bids will consider the limits, terms, conditions, and exclusions of the coverage provided, cost, and services available from the broker, insurer(s) and pool(s), and the financial solvency of the carriers. The Town reserves the right to accept or reject all bids or any part of any bid, based upon its own selection criteria including but not limited to the bidder's service reputation, knowledge, focus and commitment to the municipal insurance market.

3. Coverage Quotations

If the proposed coverage is contingent upon the municipality providing additional information, inspections, completed applications, or is subject to any other conditions, such requirements must be stated clearly in the proposal. *AS NOTED PREVIOUSLY, PROPOSALS WITH SEPARATE QUOTATIONS FOR EACH LINE OF COVERAGE REQUESTED MUST BE SUBMITTED WITH COMPLETE SPECIMEN POLICY FORMS AND ENDORSEMENTS ATTACHED.*

4. Loss and Claim Reports

Each insurer (or its claims administrator) will be required to provide the municipality with detailed quarterly and annual loss runs that show the claimant's name, date of accident, description of injury, amounts paid and reserved, and total incurred losses by line of coverage, plus a summary of aggregate losses for previous years. This report must be furnished within 30 days of the end of each period.

5. Duration of Proposal

We require that all proposals remain valid without material change for at least 90 days after the due date noted in section 2 above.

6. Non-Compliance with Proposal

It is understood and agreed, in the event an insurance policy(ies) does not meet the terms and conditions accepted by the municipality as specified in this bid, then the municipality shall, at its sole option, have the right to:

- a. Cancel the policy or policies on a pro-rata basis (not short rate).
- b. Require the insurer, agent/broker, or inter-municipal pool to provide the coverage as stated in this bid at the proposed premium.
- 7. Bid Request Disclaimer

This Bid request does not commit the municipality to enter into a contract, award any services related to this bid specification document, nor does it obligate the municipality to pay any costs incurred in preparation or submission of a proposal or in anticipation of a contract.

UNDERWRITING DATA:

The following information will be provided once the Town is in receipt of the "Intent to Bid" notice attached.

- 1. Currently valued loss runs for the last five (5) years for all coverages included in the bid. (Appendix A)
- 2. Payroll list by classification for Workers' Compensation. (Appendix B)
- 3. List of all properties to be insured. (Appendix C)
- 4. List of all owned vehicles including cars, trucks, and other autos to be insured (Year, Make, Model, Department, VIN, & Garage Location). (Appendix D)
- 5. Copy of most recent Annual Report. (Appendix E)
- 6. Number of water and sewer hook-ups. (Appendix F)

NOTICE OF INTENT TO BID

If you intend to submit a bid to provide any insurance coverage outlined in this request for bid, please sign, date, and return this form to the person and address listed below prior to August 31, 2021 so you may receive any addenda or additional information should the need arise.

CONTACT DETAILS:

Josh Arneson, Town Manager jarneson@richmondvt.gov Town of Richmond PO Box 285 Richmond, VT 05477

DATE	8/19/2021
SIGNATURE	Kelly Schavone
TITLE	Commercial Account Manager
COMPANY	Hickok & Boardman Inc.
ADDRESS	346 Shelburne Road
CITY, STATE, ZIP	Burlington Vt 05402
TELEPHONE	802-383-1607
E-MAIL ADDRESS	kschavone@hbinsurance.com

BID RESPONSE FORMS AGENCY AND CARRIER INFORMATION

Primary Agency Name	Location	# Municipal Accts	Commissions/Fees
Hickok & Boardman Insurance	Burlington, VT	Varies by year	Varies by line

Insurance Company Information for Coverage Placement

LINE OF COVERAGE	CARRIER	CARRIER CORP HQ LOCATION
Workers' Compensation	Travelers	Hartford, CT
Equipment Breakdown (B&M)	Travelers	Hartford, CT
Bonding & Crime	Travelers	Hartford, CT
General Liability	Travelers	Hartford, CT
Law Enforcement Liability	Travelers	Hartford, CT
Public Officials Liability	Travelers	Hartford, CT
Auto Liability & Physical Damage	Travelers	Hartford, CT
Umbrella/Excess Liability	Travelers	Hartford, CT
Cyber Liability & Data Breach	Travelers – possibly others too	Hartford, CT
Property	Travelers	Hartford, CT
Flood (if separate from property)	Travelers and NFIP	Hartford, CT and Washington DC

Direct Service Providers

DISCIPLINE	SERVICE PROVIDER/TPA NAME	PHYSICAL LOCATION	# STAFF IN VT
Claims Adjusting	Hickok & Boardman & Travelers	Burlington, VT and Hartford, CT	5
Loss Control Service	Hickok & Boardman & Travelers	Burlington, VT and Saratoga, NY	6
Policy Underwriting	Travelers	Hartford, CT	0

BID SPECIFICATIONS/RESPONSE FORMS LOSS CONTROL SERVICES

Carrier(s)	Travelers
Agency	Hickok and Boardman
Loss Control/Prevention	H&B Loss Consultants, H&B WC Risk Management team and our 24/7 H&B
Service Provider(s)	Claims department. Our service providers are coupled with Travelers' service
	team as well.

Local governments need Loss Prevention/Control services that address the risks that are unique to municipal entities. It is essential that anyone providing Loss Prevention/Control services to the municipality be knowledgeable and experienced in serving local governmental entities. We need the following information to better analyze the services to be provided to the municipality.

1)	Does the contribution/premium quoted include comprehensive Loss Control services?	Yes X	No
2)	If no, please list the additional fee structure? (if charged in addition to contribution/premium quoted)		
	Our services are included within the fee structure. Services that we	\$	
	do not provide would need to be paid for via a 3 rd party.	\$	
		\$	
		\$	
		\$	
3)	Is a FMCSA compliant drug and alcohol testing program that includes pre- employment and random testing for commercial motor vehicle operators	Yes	No X
	included at no additional charge?		
	Our Clients go to their occupational health partner for this service. Discounts may apply.		
4)	Are onsite training sessions provided and provided at no additional charge?	Yes X	No
	Please describe available onsite training programs offered.		
	Town. Services offered include OSHA mandated safety trainings, defensive prevention consultation and training, on-site safety assessments includin as well as supervisor accountability training. H&B's goal is to minimize en workplace and prioritize safety as a value within the Town's workplace. S	g ergonomic eva nployee exposur	aluations re in the
	 Safety Developments Audit your safety programs and procedures for effectiveness by of Health Assessment. Provide Ergonomic Assessments and Job Hazard Analyses in the veloping cost effective solutions to issues identified Loss analysis for support of developments. Provide safety recommendations specific to your operations and Provide written safety manuals. 	workplace. ed in the Assess	ment.
1	Safety Training Develop customized safety training to meet the Town's needs. Some of the Ergonomics Defensive Driving Programs Blood Borne Pathogen training	hese topics inclu	ıde:

• Safe Lifting Practices

I ype nere

	 Standard First Aid/CPR Assist in developing additional customized training to meet your specific needs. 		
	Safety Seminars		
	 Develop and present customized seminars for department meetings. Provide Safety Refresher seminars. Present 10-Hour OSHA General Industry Safety Course 		
	Property Inspections		
	 Coordinate an annual Property Loss Control meeting to include GMSC and the insurer representative. The content of these meetings will include at a minimum: 		
	Building Insurance to Value discussion		
	Hazard Identification and solutions		
	 Discussion of potential code or VOSHA/OSHA violations Emerging loss prevention safety standards and trends 		
	As a "FOCUS" plan client, the Town would have access to MyWave, an online risk management portal. Resources include Town of Richmond branded policies and procedures, safety documents and electronic OSHA recording.		
	For more information please visit <u>www.hbinsurance.com</u> .		
	For more information on our FOCUS plan, H&B Loss Control Services and Client Portal system please reference pages 49-68 in the detailed service		
	proposal		
5)			
5)	Are online training programs available at no additional	Yes X	No X
	charge? Are there courses available that are specific to law	Х	
	enforcement?		
	Who is the supplier?		
	At no additional charge Hickok & Boardman, Inc. will provide the Town w Compliance Masters and MyWave which are interactive online risk manag Resources would include: Compliance Trainings and tests, Town of Richm procedures, safety documents and electronic OSHA recording systems. T interactive and will allow you to connect with other municipalities throug questions/concerns about operations, etc. Along with the MyWave syste Company offers an extensive on-line training platform that includes Powe	gement portals. Iond branded p he MyWave por hout the countr m, Travelers Ins	olicies and tal is also y with surance
	videos and safety discussion topics. A demo website can be provided to y		

[Type	e here]			
	Travelers also has an extensive library with more than 350 e-learning cou these services varies depending on the extent of need.	rses available. C	harges for	
	 Law Enforcement - There is a section "PoliceOne" that is dedicated to law enforcement needs. HR Resources - Travelers has an EPL Hotline, it is part of the Travelers <u>Risk Management Plus+ Online</u> resources for public entities. Aside from the hotline it as a variety of resources to help with employment related topics. It contains articles, checklists, best practice minute videos, podcasts, sample employee handbook, and as mentioned, the Hotline which is through a partnership with Jackson Lewis LLP, a national law firm with 46 offices and 650 attorneys across the US. First responders - the LocalGovU training portal provides a Law Enforcement training platform and also FireRescue1 Academy for Fire Department/Rescue. There is specifically a 1hr training through FireRescue1 Academy s Health and Wellness series. There are 300+ training alone in FireRescue1. 			
	Do they have a demo website that is available for you to review?	Yes X	No	
6)	If online training programs are available, are any courses approved by the State of Vermont for Water/Wastewater continuing education credits?	Yes	No X	
7)	Is an employee assistance program (EAP) included at no additional charge? If yes, please describe.	Yes	No X	
	An EAP program can be purchased on a stand-alone policy at a very minir per year for the Town of Richmond.	nal cost, roughl [,]	y \$300-400	
8)	Is there an employment liability practice referral program that provides up to 3 hours of free, pre-loss legal consultation (per referral), using Vermont-based attorneys who are skilled in employment practice law?	Yes	X	
	MyWave gives you access to HR professional across the country for situational feedback and other tools. Travelers Risk Control portfolio also provides access to EPLI law enforcement issue and a range of trainings and information.			

9)	Do your loss control services include access to staff who are:	Yes X	No
	Experienced in identifying potential exposures unique to local governments	Yes X	No
	Qualified to offer training and other specific services necessary to reduce the potential exposure to losses	Yes X	No
	Playground safety (CPSI) certified?	Yes	No X
10)	Are the loss control consultants who will provide services knowledgeable in the follow	-	1
	Public Safety (fire, police, emergency medical)	Yes X	No
	Public Utilities (water and wastewater)	Yes X	No
	Public Works (streets & solid waste)	Yes X	No
	Building construction	Yes X	No
	Employment Issues	Yes X	No
	General operations of local governments	Yes X	No
	Liability, property and workers' compensation coverages	Yes X	No
	Playgrounds and Parks and Recreation exposures	Yes	No X
	Fleet Safety and FMCSA requirements	Yes X	No
11)	Does the loss control program have access to instructors and classes certified by agencies such as the Fire Academy, and the VT Police Academy?	Yes	No X
12)	Will loss control consultants perform an onsite survey of the operations and facilities and provide the municipality with written recommendations along with appropriate up-to-date resource information to help address potential problem areas?	Yes X	No
	*Please see pages 50-51 of the proposal for a full list of qualifications of the loss prevention staff that will be assigned to service the town.		
13)	Are loss control consultants able to provide the municipality with free consulting services (above and beyond site surveys) to assist them with implementation of risk management, workers' compensation or loss control issues of concern?	Yes X	No
	*(Immediate Upon Selection): H&B a will coordinate with Richmond to perform on-site risk management reviews of your operations as well as facilities. Based upon our findings we will complete a Risk Management Analysis which will highlight the areas of concern as well as provide solutions and recommendations on how to correct these exposures, and a timeline to track accomplishments. This information will be logged into our FOCUS plan which will be reviewed quarterly with the Town. Please see pages 65-67 of the Insurance & Service Proposal document for an example of a FOCUS plan.		
14)	Does your company train, certify and recertify highway and first responder employees in flagging for free? Training is offered, not certification.	Yes X	No X
	If no, is it done for a cost?	Yes	No
			X

[Type	here]			
	What is the cost?	\$		
15)	Do you have a series of reco comply with for the coverag	mmendations that the municipality is required to te to remain in effect?	Yes	No X
	conjunction with our review recommendations will be pr use. This is an excellent los focus in on potential areas o	be provided by Travelers Insurance Company in 7. Based upon these results possible rovided to Richmond for review and your own s prevention tool that allows the carrier and us to of concern for the Town. Based on a pre-loss ations around MVR checks are noted within the		
16)		addition to loss runs) that analyze losses and is to minimize adverse claims trends?	Yes X	No
	analyze the past 5 years of or report identifying any prom We will use this report to m services in order to combat exposure. Our goal is to use focus in on areas of concern strategic service plan (FOC	n): H&B will engage with Richmond to claims history and construct a Trend Analysis inent areas of loss frequency and severity. odel our pro-active risk management claim trends and reduce the Town's overall e the Town's past and current loss data to and then manage these issues through a JS Plan). Furthermore, a Work Comp Risk to review best practices and procedures.		
17)		olicies, safety manuals, checklists, etc.) available to nplementation of Loss Control Programs?	Yes X	No
	specifically structured for R available for your use and b options for the Town and H programs for the Town's us Richmond to engage with o Additionally, Travelers Risk training classes via their "Lo	our web portal system, MyWave, which will be ichmond so that specific loss control items will be randing. These materials will provide numerous &B to tailor specific safety manuals, guidelines and e. This system is interactive and will allow ther municipalities throughout the country. Control offers access to a website with web-based wealGovU" site, white papers and resources. We brarily site trail if interested.		
18)	Do you provide playground cost?	inspections with certified playground inspectors at no	Yes	No X
	(Certified Playground Safety	h send one of their maintainers to receive the CPSC / Course) 3-day and they get certified to conduct their s. Certification is good for 3yrs.		
19)	Does loss control staff performember/insured?	rm ergonomic assessments at no cost to the	Yes X	No
	additional cost to the Town. report will be completed for Beth Morrisseau is a license	rgonomic evaluations and assessments at no These assessments will be reviewed and a the Town's review with our analysis. Mary d Ergonomic Specialist and is capable of departments for ergonomic assessments.		

20)	Does loss control staff conduct onsite incident reviews with insureds on claims to identify prevention solutions?	signific	ant	Yes X	No	
	If yes, please describe process:					
	Our loss control team is available to participate in an accident investigat time arises. This process would include communication and collaboratio Richmond to gather the appropriate individuals as well as departments the accident so that we can map out the process of the accident. Prior t accident we would recommend that we provide an Accident Investigatio Training/Workshop to department heads and managers so that we can in uniform process for the Town. We would introduce accident investigation procedures and describe accident analysis techniques to the Supervisors who are responsible for conducting accident or near-miss investigations this training Management and Supervisors will learn to do an effective a investigation at their work site. In addition to teaching the material, we several mock accidents using the Town's actual accident data and our for will provide real scenarios that the Supervisors/Managers have dealt with past few years making it a "real situation". Our goal is to create a unifor for all departments so that Supervisors/Managers are all on the same pa	on with nvolvec o any re ntroduc on s/Manag . Throu ccident can do rms. Th ch over t m proce	l in eal ce a gers gh nis the			
21)	Do you offer free matching grant money (up to \$5k) to members/insure utilized to purchase safety related equipment?	ds to be	2	Yes	No	
22)	Do you offer \$2500 of scholarship funds each year that are available to "risk control focused" group and/or individual training or workshops?	support		Yes	No X	
	H&B Loss Control can provide these services in-house at no additional or fee to Richmond. Our pro-active risk management services are a val added resource to our clients.	-				
23)	Do you provide a human resources consultant who can perform human risk assessments, personnel policy reviews, in-person training on select and is available to answer HR questions at no additional cost?			Yes	No X	
	H&B can provide a referral to our sister company, Hickok & Boa Intelligence and they have the resources to provide trainings in a wide r topics. The cost of that service is not included in the premium.					
24)	Is there an ongoing mental health resource and post crisis intervention a counseling service such as EAP First that specifically targets first respondereduce the potential for PTSD claims?			Yes X	No	
	This can be coordinated through the EAP Provider.					
25)	Indicate which of the following in-person trainings you provide within th (If available for an additional fee, please indicate the fee.)			ige.		
	Accident Investigation Techniques for Supervisors	Yes X				
	*Winter Driving & Snowplow Safety for DPW	Yes X	No X	\$		
	* Job Safety Analysis	Yes X	No	\$		
	Safety Committee Development	Yes X	No	\$		
	Emergency Vehicle Driver Training	Yes X	No	\$		
	Special Events Management	Yes	No X	\$		

[Type here]				
	Personal Protection Equipment	Yes X	No	\$
	Public Officials Liability	Yes	No X	\$
	Permit-required confined spaces	Yes X	No	\$
	Confined Space Entry	Yes X	No	\$
	Trenching and Excavation	Yes X	No	\$
	Ergonomics in Heavy Construction	Yes X	No	\$
	Custom Designed Training based on need	Yes X	No	\$
	Sexual Harassment/Cultural Diversity	Yes	No X	\$
	Office Ergonomics	Yes X	No	\$

Agent/Broker Selection Questionnaire Please answer the following questions in preparation for an interview.

Program Management:

1. If your firm is selected, who will you assign as our Account Executive? How do you envision servicing our municipality?

Mindy Bero will act as your client advisor and Kelly Schavone is the account manager. While both work together on a daily basis, Mindy provides high-level consultation about coverages and limits while Kelly and her team of associates, manage the day-to-day servicing needs of the town. Kelly and the team will be your resource for contractual questions, billing questions, policy updates like auto additions or deletions and more. Both Mindy and Kelly have years of experience working with various municipalities and other complex risks. We will provide the highest level of service and education available. We take pride in building relationships with our clients and always have their best interest at heart.

2. Please identify three of your municipal clients with exposures similar to Richmond, including length of relationship and nature of work performed. Please provide their contact information for a reference check.

The towns/cities we currently insure are larger in size compared to Richmond but we have successfully worked with other towns similar in scope such as the Town of Jericho, Town of Fair Haven, Town of Fairfax and Town of Milton. Unfortunately, all returned to PACIF in the last year or so predominantly due to pricing. We are confident in time, that pricing will return to market levels and those towns will revisit coverage options with H&B and the private markets.

Town of Jericho Paula Carrier, Administrative Assistant 802-899-9970 ext 3 pcarrier@jerichovt.gov

<u>Town of Fair Haven</u> Joe Gunter, Town Manager (802)265-3010 ext 5 fhmanager@comcast.net

<u>Town of Fairfax</u> Brad Docheff (802) 849-6111 ext 16 <u>townmanager@fairfax-vt.gov</u>

3. Please identify what you feel is a reasonable time for the issuance of complete and correct policies and endorsements. 30 Days.

Claim Management Services:

1. What is your process for reporting, handling, monitoring and recording losses?

Please see page 68 of the Insurance & Service Proposal for a copy of the First Report of Injury form. In regard to claims reporting, all claims can be filed with our 24/7 claims adjusters. Mike O'Hara will be your dedicated adjuster at H&B will be able to provide the Town with the service you need, please see below for his contact information:

Mike O'Hara, AIC, API

<u>mohara@hbinsurance.com</u> Tel: 802.262.1431 | Fax: 802.229.9327

2. Describe how you would propose to assist our town in managing

claims? From an internal perspective:

Any claim regarding worker's compensation would be directed to the loss control team. Specific steps on their analysis are outlined in the following "Transition" topic and questions. They will perform a risk management survey and review and analyze past claims experience. The team will help to close any open and ongoing claims at this time.

Any claims regarding the rest of the lines of coverage will be managed by our 24/7 claims team. They will work closely with Richmond to determine the facts of the claim and get the information submitted to Travelers. From there, our claims team will be a liaison during the claims process and facilitate communication between the two parties.

From the external carrier perspective: Travelers will provide claims adjudication on all lines of coverage. They will work closely with the town of Richmond to resolve claims in a swift manner and keep our claims department apprised with details and updates as needed. Travelers has 3 Return To Work(RTW) adjusters licensed to manage claims along with our Medical Case Managers here in Vermont. Richmond will meet with Travelers in advance of the policy period for a complete onboarding discussion

3. How often will you review claims and reserves? In general claims are reviewed on a quarterly basis. If there is a more sever claim that requires closer attention from either the claims department or the work comp team, that monitoring will happen more frequently.

Compensation:

- 1. What type of compensation structure is appropriate for our account? Are there options available? Compensation is built into the proposal premiums and paid as commission from Travelers to Hickok & Boardman.
- Over the last 6 years, what has been the average rate increase for towns similar to Richmond?
 What has been the overall increase in premiums for your company's entire town portfolio?
 Rate Increase for towns insured in the private market has been approximately 3% per year.
 Conversely we saw premiums with PACIF clients go up 11-12% per year before H&B pricing was

introduced. In terms of overall premium, we don't track that figure as premium is based on varying exposures. The rate is the figure we watch.

3. Please provide an annual rate for coverage. Put this amount on the cover page. Premiums will be found on the cover page and within the premium summary within the proposal. The rates are something we will monitor over time as they do not correlate with your current PACIF program. Rates structures also vary considerably from one line of coverage to another.

Transition:

1. Please describe conceptually how your firm would transition the Town of Richmond's current risk management and insurance program.

(Immediate Upon Selection): H&B will coordinate an introductory meeting involving all of the H&B claims and loss prevention professionals that will be working directly with Richmond to review the historic approach of the Town to these services and establish a workable plan going forward.

(Inception to 30 days): H&B will engage Richmond in our strategic planning process we refer to as our FOCUS Plan of service (please see page 33 of the Insurance & Service Proposal). All of the customized pro-active client value added "best practices" are coordinated across the various risk management disciplines into one working plan. The plan will include all initiatives established with the client in the following areas:

- a. Claims
- **b.** Loss Control
- c. Underwriting/Policy Level Issues
- d. Risk Management issues
- e. Client Internal Initiatives
- f. Emerging Trends

A thorough coverage analysis will be completed and will include the following:

- a. Risk management Survey
- **b.** Policy form and coverage review in comparison to existing clients and accepted industry standards for similar institutions to determine "gaps" in coverage
- c. Review and analyze past claims experience
- **d.** Review and analyze past uncovered claim activity to determine potential coverage enhancements
- e. Review and analyze deductible/retention options

Travelers will also complete their own onboarding process and determine if Special Account Communication would be useful for appropriate claim contacts. We could complete this meeting virtually where Travelers would walk Richmond through the website at Travelers.com, discuss claim reporting and answer any questions Richmond may have regarding the filing of claims.

In terms of the insurance coverage, a meeting will take place to review and verify all elements of coverage within the proposal. The account manager maintains a check-list of items to ensure all details such as the issuance of auto ID cards, certificates and other items are addressed. Our IT team will set the appropriate people up for access to the various technological platforms provided by H&B. The policy itself is an everchanging document so once bound, all updates will be maintained accordingly by the service team.

Conclusion:

- 1. Overall, what are the three major strengths of your firm that best qualifies it to manage our Town's insurance programs?
 - A. Industry Knowledge: Hickok & Boardman, Inc. has been providing services to VT Municipalities since our inception (1821), we have partnered with many local municipalities over the years and continue to do so to this day. Trident Public Risk Solutions is the largest public entity underwriter in the country. H&B is one of the largest agencies in Vermont and Travelers' largest partner. We value this longstanding relationship to work together to protect the interests of our mutual clients.
 - B. In-house Loss Control Proactive risk management is critical for any organization. We have created a strategic program that holds both the client and the firm accountable for initiatives to create and maintain safe work environments. A range of tools and support are provided to all levels of the organization to make safety a priority. Despite best efforts, claims due occur so we engage our clients in best practices and procedures to garner the best possible outcome. Our 3 licensed work comp adjusters are unique to any agency in Vermont and are critical to minimizing difficult claims. Their goal is to guide the claim in that critical path to closure and have employees return safely to work. Their strategic approach brings tremendous value to the work comp pricing structure.
 - C. In-house Claims Claim scenarios can be complicated and our claims team is here to support you. Our team will act as a liaison between Richmond and the insurance company to facilitate the claims adjustment process. If a question of coverage arises, the claims team is there to advocate on your behalf and navigate the various policies where coverage may be afforded. Their goal is to get the loss restored to its original state as quickly as possible.

2. Please provide 3 references of towns that you currently insure

- Andrew Bolduc
 Deputy City Manager
 City of South Burlington
 Phone: (802) 846-4107
 Email: abolduc@southburlingtonvt.gov
- 2) Katherine Schad

Chief Administrative Officer City of Burlington Phone: 802-557-8157 Email: kschad@burlingtonvt.gov

Anne Williams
 Chittenden County Clerk
 County of Chittenden
 Phone – 802-951-5106
 Email: <u>anne.williams@state.vt.us</u>